



“The Community Foundation has grown to become one of the most substantial foundations in the country. It’s been wonderful for our community, and I am thrilled to have had a part in it.”



CFSA co-founder **Jim Click** has volunteered on behalf of Junior Achievement, Boys & Girls Clubs of Tucson and Primavera Builders, as well as many other organizations. He was named Tucson’s Man of the Year in 1982 and was honored with the President’s Award from the Committee on Employment of People with Disabilities in 1999.





Fred Chaffee



J. Clinton Mabie

The second year of our 2020 plan brought the four I's of our path forward into focus—*Innovation, Inclusion, Investment and Impact*. This year's report reflects our commitment to you, our donors, partners and friends, and the unique opportunities generated in Southern Arizona which require a collective *vision* and countless contributions from every one of us.

In the following pages, you'll see a *vision* built on trust, a *vision* aligned with our community, and a *vision* that improves with age. The report also summarizes CFSA's 2016 grantmaking, leadership, and financials which includes establishing more than 48 new funds, receiving over \$15.4M in contributions and helping our donors gift more than \$7.1M. Over the past six years, our assets have increased 53% and most importantly our annual grantmaking to the community has seen a positive increment of 130% thanks to you.

We're excited to spend the next year building on our past 36 years of success to become a more efficient, innovative, and impactful steward of your resources as we continue to move forward with the responsibility we have to create a better community for ALL.

Thank you for giving us the opportunity to work with you.

A handwritten signature in black ink that reads "Fred J. Chaffee".

Fred Chaffee
Chair, Board of Trustees

A handwritten signature in black ink that reads "J. Clinton Mabie".

J. Clinton Mabie
President and CEO

For 36 years, the Community Foundation for Southern Arizona has helped donors make a difference now and forever, entrusted with their legacies while rooting our own in transparency, due diligence and the highest ethical standards.

In 1980 the Community Foundation for Southern Arizona was established on the belief that our region needed an organization that would give donors the ability to make a difference now and forever.

In the years since, the Foundation has served thousands of donors, who have given more than \$160M to the community and entrusted CFSA with management of more than \$130M in assets. Last year alone, we established more than 48 new funds and received \$15.4M in contributions.

Throughout, we've held fast to the idea at the heart of our mission: That we can create a stronger community by connecting donors to causes they care about, now and forever.

Along the way, we've earned the trust of our fund holders by safeguarding their intentions with impact and integrity. We've maintained their confidence with a commitment to transparency, most recently demonstrated in our new donor portal, which allows supporters to securely log in to private, detailed reporting on their balances, contributions and grant histories.

Today our communities face challenges on many fronts, even as our country engages a mosaic of divergent ideas on who we are and who we will become. The Foundation remains dedicated to our vision of improving the quality of life for *everyone* in Southern Arizona, bridging our differences in ways both expansive and inclusive.

Ours is a region on the verge of greatness. Tucson-area job growth recently outpaced state and U.S. levels, ranking third among comparable cities nationwide. We offer a low cost of living and superior access to healthcare. We rank above national averages on higher education attainment. We have one of the lowest rates of violent crime in Western metro regions, and we enjoy one of the highest ratings for air quality.

We believe that Southern Arizona is poised to realize its social and economic potential, forging solutions that can be adapted across the country and around the world. It's a challenge we welcome, and one we face together.

"Giving back was in my father's DNA. He would be proud at how CFSA has grown to touch so many lives. And like me, he'd be grateful for the many volunteers who have helped it succeed."



Ed Moore had founded a community foundation in Michigan before he moved to Tucson in 1980 and asked his son **Willie Moore**, who was already living in the community, to identify fellow philanthropists to help him co-found what's now CFSA. Willie continued to work with the Foundation for several years, including serving as a member of the board.



Vision built on trust.

Vision aligned with community.



“CFSA reaches across the spectrum of nonprofits to help guide programs to their best advantage. Their mission and goals make my mission and goals for a better community reachable.”



Wanda Moore serves on the board of the African American Initiative, bringing expertise from a deep history of community service through the Delta Sigma Theta Sorority, Tucson Urban League, Women’s Foundation of Southern Arizona, Sarver Heart Center and other organizations. Her many honors include the 2014 Governor’s Volunteer Service Award.

Sound investment begins with perspective, objectivity and expertise — qualities that abound when diverse people committed to change come together. Progress begins with understanding, but it endures through the transformative power of partnerships.

We celebrate Southern Arizona as a study in contrasts creating a richer whole. We are Old West and high tech. Bright-eyed students and clear-eyed retirees. Our differences, like consonant waves, produce stronger effects over time.

For years, the Community Foundation for Southern Arizona has found strength in that diversity — the opportunity to work with and learn from an incredible range of people. Partnerships have driven some of our greatest outcomes, helping us make a difference with action that’s swift as well as efficient.

At a deeper level, we understand the importance of listening with purpose, not only to the chorus of needs across Southern Arizona, but also to strategic ensembles of expertise and experience.

It was with that understanding that, in 2011, we partnered with community leaders across the region to identify key indicators to inform grantmaking, planning and policy development.

It’s the spirit by which we foster dialog via our Community Interactive forums and through which we unified voices behind the LGBT-focused Alliance Fund, the Women’s Foundation and the African American Initiative.

Those partners in turn become agents of collaborative impact. The African American Initiative, for example, recently completed its first round of grantmaking, recognizing the *Culture of Peace Alliance* and *I am you 360* for their leadership development program and *Thrive Generations* and *Tucson Spartans Basketball* for CHOICES. Designed to foster inclusion and cooperation among nonprofits, the awards were part of the \$7.1M the Foundation as a whole invested in Southern Arizona last year.

On the crest of four decades of work, we are uniquely positioned to facilitate solution-driven conversations around Southern Arizona’s most pressing needs. Our community connections are both our strength and the foundation from which we best realize our potential.

Problems rarely solve themselves. At best, they simply go unanswered. More often, they intensify with time. We face considerable challenges, but we face them with a nerve, composure and clarity earned only through experience. A stronger Southern Arizona calls to us from the other side of innovation and hard work. Together with our donors and allies, we answer that call.

Trust and belief. Collaboration and convening. They're hallmarks of the Community Foundation for Southern Arizona, as well as the ideals that carry us into the future.

As we move ahead, we look more closely at how to move the needle on challenges in education, health and well-being and economic opportunity. We know that expanding opportunity in these key areas will create changes that cascade through other issues, multiplying the effects of our work.

Multiplication is essential to the calculus of progress, and in 2017 we'll further unlock its power through impact investing. Beyond grantmaking, our goal is to create a \$30M fund that will empower us to use the strength of our balance sheet to make equity investments in our communities — investments that produce both a financial and social return.

In the coming year, we'll also explore making unrestricted grants to high-performing nonprofits. We know from experience — our own and that of other forward-looking community foundations — that such gifts can quicken the arc of change, creating greater results in less time and at lower cost.

These changes and others position the Foundation to lead from the center, symbolically as well as literally. As we draw nearer to forty years of impact, we also look forward to a new home in 2017 — one we'll share with other nonprofits in cooperation, mentorship and shared ambition.

Looking back to 1980, we take pride in how far we've come, in what we've accomplished, and most importantly, in how it's happened: private donors, public offices, businesses and nonprofits, allied in the true meaning of community. We're proud as we look back, and steadfast as we advance.

It's said that as we grow older, sight is the first thing to go. We offer the countervailing concept that true vision improves through the wisdom of experience. Vision is not just sight, but seeing with direction, magnitude and intention. Vision is sight lifted by hope and driven by courage. Vision does not stand still.

"I'm so proud of how CFSA has grown and matured over the past two decades. It's an exciting time for Southern Arizona, and I know the Foundation will deliver real change in the years ahead."



Melody Robidoux has supported CFSA for more than 25 years, largely through the Melody S. Robidoux Foundation, which she founded in 1990. She co-founded the Women's Foundation of Southern Arizona in 1992 to foster change that empowers women and girls, and in 2014 was named the UA College of Social and Behavioral Sciences Alumna of the Year.



Vision improved with age.

2016 Year of Impact

African American Young Professionals The African American Initiative (AAI) board of advisors launched an African American Young Professionals (AAYP) group to cultivate and develop young professionals ages 25-45 for civic and philanthropic leadership roles. The initiative also connects many young African-Americans with each other and has become the bulletin board for the community. To learn more go to www.groupspaces.com/AAYP/.

CFSA: The Center, a shared space for community advancement

In the fiscal year 2016, CFSA finalized one year of research to create a Center for Nonprofits in our community. The Center will address the ongoing difficulties that organizations have in finding high quality, affordable office space while building a forum for community collaboration and dialogue.

MAP Dashboard Assisted with community convenings to continue the development of the MAP Dashboard project that helps measure progress and inspire action. Please visit mapazdashboard.org to learn more about your community.

FosterEd Thanks to our donors, we helped pass groundbreaking legislation to expand the FosterEd program to all foster children in our state and provide them with an opportunity to succeed in education and life. During this year, 315 foster youth were supported by an education team, and 683 adults served on at least one foster youth's team. Also, 220 education champions were identified with the largest share being biological parents (35%) and kinship caregivers (23%).

Nonprofit Loan Fund of Tucson and Southern Arizona (NPLF) helps nonprofit organizations bridge cash flow gaps and support program expansion while agencies await donations, membership and subscription fees, grants and other reimbursements. In 2016, the NPLF surpassed \$1M in loans to nonprofits in the community. To learn more visit nonprofit-loans.org.

Pima Alliance for Animal Welfare/Adopt Love Adopt Local is an initiative of the Pima Alliance for Animal Welfare (PAAW). The second annual mega-adoption event attracted over 2,000 people, and 151 animals were adopted. 46 organizations participated: 28 rescue groups and 18 animal-related organizations. Over the two-year history of this event, 281 animals have been adopted.

Collective Impact Initiatives We finished our sixth year of creating systemic change with the following:

- **The ELDERAlliance:** This initiative continues to engage and empower older adults across Tucson by assisting more than 570 adults over age 40 and 198 adults under the age of 40 to complete their living wills. Additionally, over 1,600 individuals have been reached through strategic community outreach via workshops, presentations, and programs, and over 300,000 through media attention.
- **Southern Arizona Military/Veteran Community Network:** CFSA participated in the creation of the Community Network to make sure veterans are connected to the services and jobs they need to thrive in Southern Arizona. In 2016, more than 50 vets gained employment in the region. The program works in partnership with the Arizona Veteran Supportive Employer Program and is aligned with the Governor's Office and the Arizona Department of Veterans Services.



African American
Young Professionals



Community Foundation
Annual Event



Buffalo Exchange Arts Award
Kerstin Block and Rick Warner



Ironwood Ridge High School
Integrity Awards



Community Foundation
Open House



Adopt Love Adopt Local

\$15,433,050

Gifts

\$7,105,704

Grants

\$344,755

Scholarships

26 corporate scholarships \$91,000

28 general scholarships \$84,000

59 criteria-specific scholarships \$169,755

\$21,400

Awards

Buffalo Exchange Arts Award \$10,000

Igor Gorin Memorial Award \$10,000

Diane Lynn Anderson Memorial Award \$1000

Excellent Educator Recognition Award \$200

Hiremath Student Integrity Prize \$200

Financial Highlights

Investment Performance

Endowment Pool as of June 30, 2016

1-year	-2.10%
3-year	5.20%
5-year	5.10%

Balance Sheet

As of June 30, 2016

Assets

Cash and Cash Equivalents	\$ 12,210,106
Investments	104,391,133
Unconditional Promises to Give, Net	242,090
Contributions Receivable	14,248,633
Property and Equipment, Net	545,873
Other Receivables and Other Assets	391,954
Total Assets	\$ 132,029,789

Liabilities

Accounts Payable and Accrued Expenses	\$ 205,572
Grants and Distributions Payable	1,344,415
Designated Obligations	1,356,069
Due to Other Agencies	4,508,760
Notes Payable	525,000
Total Liabilities	\$ 7,939,816

Net Assets

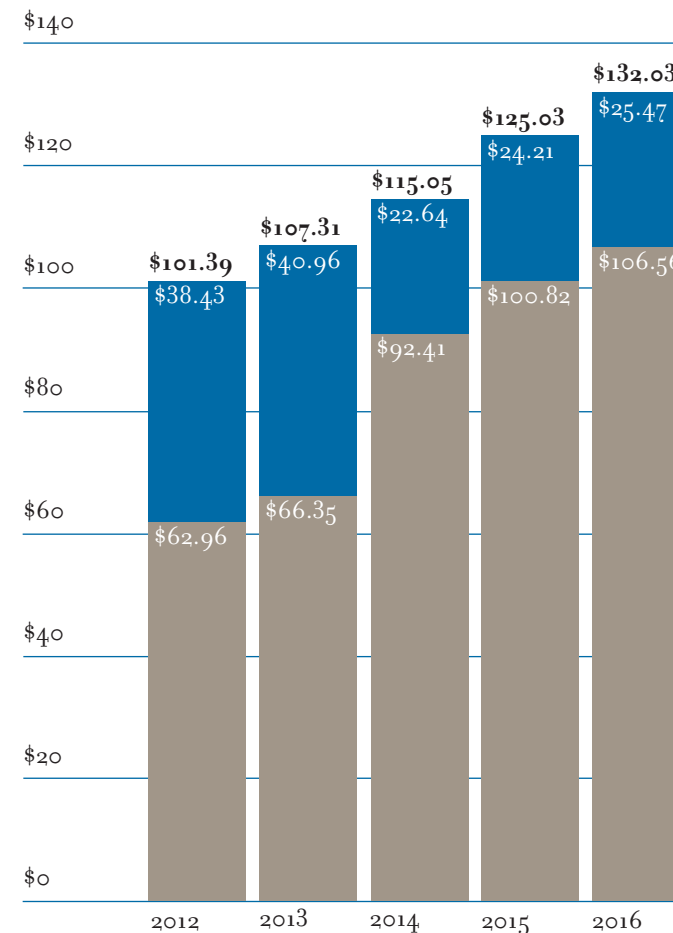
Unrestricted	\$ 63,339,532
Temporarily Restricted	6,872,516
Permanently Restricted	53,877,925
Total Net Assets	\$ 124,089,973

Total Liabilities and Net Assets

\$ 132,029,789

Community Foundation Assets in Millions

■ Community Foundation Fund Assets
■ Supporting Organizations Assets



Our Programs

African American Initiative (AAI) has a simple goal: direct dollars and foster collaboration among organizations and individuals serving the most pressing needs in the African American and greater Tucson community. The initiative mirrors others around the country promoting greater investment in the African American community. Led by a board of community leaders, the vision for AAI is to become the forum for the community to collaborate and prioritize its needs and aspirations and to improve the quality of life of everyone living in metropolitan Tucson.

Community Interactive is a series of engaging and informative live events addressing poverty, education, the arts, immigration and other concerns in Southern Arizona. Produced in partnership with Arizona Public Media, the events are free and open to the public and offer opportunities to participate in solution-driven conversations on the challenges and potential solutions to pressing issues.

The Lesbian, Gay, Bisexual, Transgender & Straight Alliance Fund (LGBT&S) seeks to foster charitable giving in support of innovative programs and initiatives that benefit the LGBT community in Southern Arizona. Created in 1999 in partnership with the National Lesbian and Gay Community Funding Partnership, the Fund addresses the chronic pattern of underfunding of lesbian, gay, bisexual, and transgender programs and supports efforts to address these issues through philanthropy and endowment building. The Alliance Fund connects donors with projects that benefit the LGBT community through annual competitive grant rounds.

MAP Dashboard The MAP Dashboard project was created to measurably improve Southern Arizona through data-driven, collective civic action and education. MAP fills a gap by providing a common collection of information upon which to evaluate our community and collaborate to address our shared issues. MAP Dashboard is sponsored by the local community, the product of a partnership between the Community Foundation for Southern Arizona, the Southern Arizona Leadership Council and the University of Arizona. The UA's Economic & Business Research Center maintains, updates and administers the MAP Dashboard website.

Social Venture Partners Tucson (SVP) inspires and promotes philanthropy using a venture capital approach to effect social change. SVP combines the power of business with the passion of philanthropy to enhance philanthropic education and invest in innovative nonprofit organizations. SVP uses a high-engagement model that pools the financial, professional and human resources of partners to achieve long-term impact and create a culture of philanthropy. Building a dynamic connection between entrepreneurial energy and grassroots innovation. SVP links individuals with nonprofit organizations to make a hands-on difference.

Supporting Organizations

CFSA Properties, Inc. holds, owns and operates real properties to benefit the mission of the Community Foundation for Southern Arizona.

Howard V. Moore Foundation makes distributions to the Community Foundation for Southern Arizona in support of philanthropic purposes.

Nonprofit Loan Fund (NPLF) strengthens the financial capacity of nonprofits by providing loan financing and financial education for nonprofits operating within the Southern Arizona community.

Sycamore Canyon Conservation Foundation established for the purpose of monitoring, maintaining and repairing certain environmentally-sensitive areas near Tucson, Arizona.

Thomas R. Brown Family Foundation supports the community through grants to qualified religious, charitable, scientific and educational organizations.

William Edwin Hall Foundation supports the community through grants to programs for children.

Women's Foundation of Southern Arizona empowers women and girls to improve their lives and communities through five forces of change: leadership development, charitable giving, community building, research and grantmaking.

Worth & Dot Howard Foundation offers educational scholarships to a wide range of meritorious individuals from designated Arizona schools, community colleges, and other higher learning institutions.

Zuckerman Community Outreach Foundation supports the community through grants to organizations for the promotion of health and wellness on a local and national level.

Visit www.cfsaz.org/partnerships

Our Geographic Affiliates

Oro Valley Community Foundation seeks to provide resources that contribute to improving and sustaining the quality of life throughout the Oro Valley region, including San Manuel, Oracle, Catalina, Marana and Northwest Tucson.

Santa Cruz Community Foundation promotes philanthropy and assists with the creation of a healthier, more productive community for the residents of Santa Cruz County and Nogales, Sonora, Mexico.

Stone Canyon Community Foundation assists local charitable organizations that help young people in Oro Valley and Tucson get on track and stay there, placing special emphasis on early childhood education, high school graduation, and the development of life skills.

Our Services

Individuals and Families: The Community Foundation for Southern Arizona staff provides personalized service to individuals and families to assist them in identifying their philanthropic goals. We learn about their interests and discuss plans that align with their passion, whether it is a community effort or a specific nonprofit organization. There are many ways to fund causes during one's lifetime and beyond. There are also ways to participate in CFSA to build our investment in the community now and forever.

- Some plans are designed to support a specific charity over a number of years or to support a particular community cause of the giver's choosing
- Other plans allow the individual or family to recommend grants to various charities year after year
- Still, other plans may boost an individual's or a couple's income for life, resulting in a generous future gift to charity
- And other plans, help build our community's endowment fund, providing a path for the Community Foundation to address Southern Arizona's most pressing needs now and into the future or support the General Scholarship Fund, providing higher education assistance to local students who are often the first in their families to earn college degrees.

Southern Arizona Nonprofit Organizations: The CFSA staff serves as a philanthropic resource to nonprofit organizations, building funds to accomplish their missions. This can be done in several ways, such as providing informational seminars to staff and board members about the benefits of estate gifting, consultations with individuals who want to make gifts to these organizations, and providing endowment management services.

Southern Arizona Businesses: CFSA offers expertise and administrative support to large and small corporations and businesses to efficiently contribute to the community. While individual business needs vary, they have the opportunity to benefit from the professional administration services offered by CFSA to leverage their support to the community by:

- Distributing grants on behalf of the business and providing status reports on them, thereby reducing its internal processes
- Ensuring grants are sent to legitimate and well-run nonprofit organizations supporting the community
- Recommending specific community needs that demonstrate effective ways of accomplishing their mission.

Private Foundations: In recent years, families who have established private foundations have found that converting their Private Foundation into a Donor Advised Fund or Supporting Organization with the Community Foundation receive a number of benefits that include:

- Avoiding burdensome reporting requirements and certain taxes imposed on private foundations
- The founding donors' philanthropic wishes will continue to be honored, and although family members continue to make granting decisions, the Community Foundation will ensure that the foundation's original philanthropic objectives remain in place.
- Visit www.cfsaz.org/donors/community-foundation/

Professional Advisors: Individuals rely on professional advisors — attorneys, financial planners, CPAs, trust officers, investment advisors and insurance agents—to guide them in the process of making decisions about their estate plans. These professional advisors collaborate with CFSA staff to set up mechanisms to honor the donor's intent now and forever. They also work with us to build relationships with potential donors and with other professional advisors in the community.

- Visit www.cfsaz.org/advise/advantages-community-foundation/

Legacy Society

The Legacy Society recognizes donors whose far-sighted generosity will benefit future generations through deferred gifts through their estate plans. These individuals made a commitment to the future of our community by naming the Community Foundation for Southern Arizona in their will, qualified retirement plans, life insurance policies, trusts or other instruments. We recognize these individuals and appreciate their generosity and thoughtfulness.

Larry and Doris Abrams	Mary Jane Brownlow	Virginia Mann Sugg Furrow	Douglas and Alice Holsclaw
Patricia J. Acton	Sue and Wally Burg	Robert N. and Sylvia J. Gergen	Lloyd and Donna Hostetler
Sidney and Elizabeth Alden	Ray and Linda Carson	Elouise B. Goss	Barbara J. Hunter
Joel N. and Lidia H. Allen	Mark Ross Capin	David S. and Connie F. Greenberg	Harold Ingram and Mary Ingram Nelson
Ruth Alexander	Shirley J. and Earl Kai Chann	Margaret G. and Anthony V. Grossetta	Linda Briggs Janning
John A. and Laura T. Almquist	Robert Lee Cherry	James R. and Elizabeth C. Guy	Evelyn Jay
George H. Amos Jr. and Barbara Amos	Virgil Compton	Joan D. Guylas	Don and Dee Johnson
Pamela M. Anderson	Carole Courtney	Jeffrey Guylas	Mr. and Mrs. H. Eugene Jones
Oscar and Ernestine Armstrong	Nance Crosby	Lorraine Maria Hamilton	Morris and Janet Kenigsberg
Julian Babad	Dr. Harold E. Cross	Rick and Linda Hanson	David Kennard and Barbara Kennard Present
Paul M. Barby	Elsie M. Dailey	James Harkin and Lucille Boilard-Harkin	Shaaron Kent
Nada I. Beck	Ralph and Mary Darling	Howard and Patty Harpst	Burton J. and Nancy Lee Kinerk
John E. Beckett	James L. and Janice L. Davenport	Jeanne C. Harry	Linda S. Lage
William and Teresa Bendt	Dorothy H. Devore	Theodora Hausman	Mary Louise S. Larkin
Edward B. Berger and Christina McComb-Berger	Susan E. Dodd	Elizabeth and Keith Hege	Joe Quinton Latta
Beulah Mae Bledsoe and Edward H. Biedes	David C. Dromgoole	Lee Hessler	Nancy Law
Betsy Bolding	Mr. and Mrs. Bruce E. Dusenberry		Judith and Michael Lefton
Thomas R. Brown Family	Roger D. and June M. Easton		Renaye and Stanley Lehman
	Claire M. Edgar		James J. Leos
	Jane Ferguson		David S. Lewis
	Mike and Carolyn Friedl		

Jack G. Linden	Errol L. and E. Ann Montgomery	Mr. and Mrs. Charles Pettis	William and Susan Schoenberg	John and Barbara Thomas
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Carlton and Letticia Littell	Howard V. Moore	Marguerite Poole	Mary Ruth and Donald Shropshire	Rod and Vel Tizzard
Lucille A. and Mathias P. Lowman	Lowell A. Morfeld	Kathryn H. Pooler	Geraldine Skinner	Elizabeth B. Thompson Tolbert
Herman and Ella Maass	Robert A. and Deanna C. Morken	Randall and Marcia Racine	Marlene T. Spitz	Maria Urquides
Curtis Mack and Darrell Leetham	Myron Morris	Caroline Ragano	Frank J. Stangel and Marjorie M. Ford	Mayola B. Vail
George and Gloria Magee	Roger Murphy	William G. and Kathleen Rector-Wyckoff	Lloyd E. Stanley Family	Clyde J. Vallery
Marthena Maley	Ann Weaver Nichols and Andy Nichols	Melody S. Robidoux and Michael Thompson	William C. and Brenda Stillman	Susan Webb
Walter S. and Norma R. Mann	Roger Funk and Doug Noffsinger	William and Priscilla Robinson	Margaret O. Stoll	Mable G. and Edward Werner
Edna M. Martin	Claire B. Norton	Bruce Cameron and Mark Rosenbaum	Dr. Nathan P. III and Sue Strause	Janice Berndle Wert
June C. Martin	Viola Steinfeld O'Neil	Richard and Mary Ellen Rueuling	Colonel Mary Pat Sullivan	John F. and Ruth Whalley
June Caldwell Johnson Martin	Martha G. and Augusto Ortiz	Nadine H. Rund	Gerald A. and Emma R. Talen	Herbert and Nancy White
Noel D. Matkin	Fred R. and Olga Pace	Peter F. Salomon	Janis Tarr	Wesley H. and Dolores M. Whitman
Bess McCoy	Parrish Family	Stanley J. Schaeffer	John and Joan Tedford	Geneal and Clifton Wilson
Pauline Miguel	Herbert and Eugenia Pell	David Schaub	Janet Fine Thalberg	J. Harry and Catherine Wood
Theresa E. Miller	Julia Pernet	Amy and Maurice Schlossberg		Carol A. Yakaitis
Joseph and Karen Milligan	Fred Petersen	Al and Grace Schmeiser		Carol Susan Zimmerman
	Maxine A. Peterson			Dana A. and Lucian F. Ziolczyk

Civic Leadership Campaign Contributors

In our role as convener, facilitator, collaborator and educator, our leadership activities address important issues as they arise and provide an enormous return on investment. Our fees do not support this essential civic leadership work. The annual gifts made by these donors help ensure that CFSA can continue to be responsive and participate in creating regional solutions.

A.C. Moore and Annalisa Masunas, POA	Cathy G. Davis	Jasam Foundation Fund B	Richard E. Munding, CFA
John A. and Laura T. Almquist	Mary Ann and Darryl Dobras	Jasso Development and Planning, LLC	Roediger Hoff, PLC
Anonymous Donor	Susan E. Dodd	Joe W. Cherry Pass The Torch Fund	Donald F. and Mary L. Romano
Anonymous CFSA Staff	Dr. and Mrs. Hugh C. Thompson III Philanthropic Fund	Bob and Susan Johnstone	Mary H. and James P. Rowley, Jr.
Syd Arkowitz	Patricia and John Escher	Cat Kiesel	Richard W. and Patricia M. Sias
David and Lorie H. Atlas	Celestino and Kim M. Fernandez	Clyde Kunz and Brian Arthur	Barbara D. Smith
Julian M. Babad	Zoey Fife	Marian C. and Gregory L. Lalonde	Leslie Snyder
BeachFleischman PC	D.J. and U.W. Fillman	Daren Layton	Vertie Sparks
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Missy Bowden	Cindy and Jim Godwin	Clint and Debi Mabie	Thomas R. Brown Family Foundation
Michael L. Mann and Carolyn Brennan	James S. and Loma K. Griffith	Marthena Maley	Roderic D. and Velda M. Tizzard
Sidney B. Brinckerhoff	Thomas M. and Candace C. Grogan	Carmen A Marriott	Troller Fund
Bromelkamp Company, LLC	Sabrina Hallman	Melody S. Robidoux Foundation	Ventana Charitable Foundation Fund
Philip R. and Barbara L. Brown	M.W. Hard or Kathryn L. Hard	Nancy M. and Peter E. Davis Community Fund	Viola Steinfeld O'Neil First Family Fund
Franca and Rick Bueno	Horst Family Charitable Fund	Roger Funk and Douglas Noffsinger	Craig H. and Patricia M. Wisnom
Carlos C. Campbell, M.D. and Elizabeth K. Campbell	Howard V. Moore Foundation	Chinwe Mary Okoye	
Fred J. and Martha L. Chaffee	Kelly M. Huber and Michael LeBlanc	Pamela Grissom Trust	
Antonio E. Dabdoub	Bob and JoAnne Hungate	Fred Farsjo and Patti Payne	

Funds of the Foundation

100 Club of Southern Arizona— Samuel Winchester Morey Scholarship Fund	Anetta Belinda Miller Endowment Fund	Benjamin Bon Bustamante Memorial Fund	Buffalo Exchange Fund for the Arts	Ciruli Family Fund
100+ Women Who Care Tucson Fund	Anthony and Sandra Dalessandro Fund	The Berger Performing Arts Center Fund	Butler Revocable Trust Fund	City of Nogales Fund
The A.V. and Margaret Grossetta Endowment Fund	Arizona Arts Award	Betsy Bolding Fund	C.E. "Peter" Paulin Fund	Claire B. Norton Fund
African American Initiative Endowment Fund	Arizona Children's Trust Fund	Betty Smedley Memorial Scholarship Fund	Capin Endowed Scholarship Fund	Community Food Bank Endowment Fund
African American Initiative Grants Fund	Arizona Repertory Singers Endowment Fund	Bill and Kathy Kinney Philanthropic Fund	Carlos and Barbara K. Bennen Fund for Nogales	The Community Food Bank of Tucson Endowment Fund
Agency Clearing	Arizona Senior Academy Koffler Reserve Fund	Bill Wood Foundation	Carolyn L. Stewart Jorgenson Fund	Community Heritage Fund
Al and Jan Gleason Family Fund	Arizona Theatre Company Endowment Fund	Bisbee Breakfast Club Scholarship	Carolyn Slater Cooley Fund	Community Partnership Foundation Fund
Al and Pauline Kaplan Fund	Arizona's Children Association Endowment Fund	The Bisbee Coalition For The Homeless Fund	Catherine Marie Mortensen Scholarship Fund	The Couch-Lopez Fund
The Alan F. Ziblat Donor Advised Fund	Association of Fundraising Professionals Southern Arizona Chapter Endowment Fund	Bledsoe/Biedes Legacy Endowment Fund	Cecila Coon Botting Memorial Fund	The Courtney Foundation for Orphans
Albert H. Cohn Family Fund	B-26 Maraud	The Blessings Fund	Cecilia F. and Thomas H. Peterson First Family Fund	Cox Communications Arizona Fund
Albert L. Soto Fund	The BA Fund	Boilard-Harkin Family Advised Fund	Charles and Lois Stuart Fund	David and Virginia Griffis Fund
Alice Y. Holsclaw YWCA Endowment Fund	Bank of Tucson Endowment	Boilard-Harkin Scholarship Fund	Charles E. and Louise T. Davis Family Fund	The David C. Curtis and Robert C. Curtis Family Fund
America-Israel Friendship League Endowment Fund	Barbara and Buddy Amos First Family Fund	Bonnie Kay Charitable Fund	Charles M. and Patricia Pettis Charitable Fund	David Kennard and Barbara Kennard Present Fund
Amy and Maurice Schlossberg Fund for Boys and Girls Club	The Barbara J. Hunter Fund	Brice W. Schuller Scholarship Award in Electrical and Computer Engineering UofA	Children's Mental Health Fund	David S. and Connie F. Greenberg Family Charitable Fund
Andre and Julia Pernet Scholarship Fund	Barczuk Family Fund	Brinckerhoff Advised Fund	Christina Taylor-Green, Daniel Hernandez Jr. and Bill Badger Scholarship Fund	David S. Lewis Charitable Fund II
	BD2 Donor Advised Fund	Brinckerhoff Family Fund		Dean M. and Nancy J. Dungan Fund
	Beaham Youth Fund	The Bucklew Fund		

Funds of the Foundation *Continued*

Degrazia Art and Cultural Foundation Fund	Edna S. Amos First Family Fund	Fathauer Family Unrestricted Fund	GBL Family Fund	Hallman Fund	The Holsclaw First Family Fund
Diamond Family Southside Fund	Educational Enrichment Foundation Endowment Fund	FHL Neighborhood Projects Fund	Geneal and Clifton Wilson Field of Interest Fund	Handi-Dogs Endowment Fund	Hopp Family Fund
Diane Lynn Anderson Memorial Fund	Edward R. Moore Founder's Fund	First Page Literacy Foundation	Geneal and Clifton Wilson General Scholarship Fund	Harold and Margot Hastings Fund	Horst Family Charitable Fund
The Don and Dee Johnson Charitable Fund	El Dorado Fund	The Floyd Fund	George and Celida Gotsis Endowment Fund	Harold Finley Gifted Children's Fund	Hruby Fund
Donna L. Grant Fund	Elizabeth I. Alden and Jack Ogle Advised Fund	Frances Holt Family Endowment Fund	George H. Amos Memorial Fund	Harpst Family Fund	Hsinchun Chen and Hsiao-Hui Chow Fund
Dorita and William F. Joffroy, Sr. Fund for the Beautification of Nogales, AZ	Elizabeth Thomson-Tolbert Endowment Fund	Frank and Jessica Lazarus Fund	Gerald Ferro Memorial Fund for Big Brothers Big Sisters of Tucson	Hazel and Jack Sullivan Family Fund	Humanitarian Aid Foundation
Dorothy M. Freeman Fine Arts Scholarship Fund	Elsie M. Dailey Endowment for St. Ambrose School	Frank Yakaitis/Dr. and Mrs. Ronald Yakaitis Charitable Fund	Gerri Skinner Book Fund	Helaine D. Levy Donor Advised Fund	Igor Gorin Memorial Fund
Dove of Peace Lutheran Church Designated Fund	Endowment for the Arts of Tucson Fund	Fred and Helen Wolfe Music Scholarship	GKP Trust	Helen and Fred Wolfe Memorial Fund	Interfaith Community Services Endowment Fund
Dr. and Mrs. Hugh C. Thompson III Philanthropic Fund	Ernst and Young Children's Fund	The Fred Bustamante Memorial Scholarship Fund	Glen T. and Carol E. Randolph Fund	Herbert and Eugenia Pell Fund	Isabel and Walter Fathauer First Family Fund
The Dr. Peggy Jones and Alan Willenbrock Charitable Fund	Esther Advised Fund	Fred E. Petersen Fund	Gordon D. and Isa B. Paris Fund	Herma B. Buehrer Fund	J. Harry and Catherine H. Wood First Family Fund
Dr. Richard and Madeleine Wachter Fund	Esther N. Capin and Richard L. Capin Memorial Fund	Fred R. and Olga K. Pace Family Fund for Rincon Congregational United Church	Gordon D. Paris Educational Fund	Herma B. Buehrer Fund II	J. Harry and Catherine H. Wood Fund II
E.I. Alden Fund	Eugene C. and Gretchen W. Edminster Family Legacy Fund	Friends of Pima Animal Care Center	Gorin Family Fund	Herman and Ella Maass Fund	Jack and Louise Gumbin Family Fund
Eaglet Fund	Evelyn Jay Fund	Fund for Civility, Respect and Understanding	Greater Santa Rosa Neighborhood Foundation	Hersh Family Fund	James A. Pearson, Jr. Memorial Scholarship
Easton Fund for Autism Research	Excellent Educator & Student Integrity Fund	Gary P. Durrenberger Memorial Scholarship	Green Valley Assistance Services Endowment Fund	Holly and Donald Hammonds Family Fund	James and Katherine Nesci Fund
Edna M. Martin Foundation	F. Connor Creigh Memorial Fund		Guardianships of Southern Arizona	Holmes Tuttle Memorial Fund	James and Nancy Rodolph Charitable Fund
				Holsclaw Advisory Endowment Fund	James J. and Colleen Burns Fund
				Holsclaw Family Endowment for Goodwill Industries of Southern Arizona	

James J. and Louise R. Glasser Advised Fund	John and Laura Almquist Fund	Kory Family Scholarship Endowment Fund	The Loft Cinema Endowment Fund	Marguerite Poole St. Philip's In The Hills Preservation Endowment	Montgomery Prize Award Fund
James R. and Elizabeth C. Guy Fund	John B. Anderson Legacy Endowment Fund	L.E.S. is More Charitable Fund	Lorna Pabst de Acosta Charitable Fund	Maria L. Urquides Scholarship Fund	Mundinger Donor Advised Fund
Jan Tarr Scholarship Fund	John D. and Joyce N. Barkley Fund	Lamb Family Advised Fund	Lorraine Maria Hamilton Endowment Fund	Marion R. Sundt First Family Fund	Myron Morris Fund
Janet L. Simek Scholarship Fund	John F. and Ruth E. Whalley Fund	Larry R. and Florence A. Adamson Fund	Louise and Jerry Atlas Arts/ Education Memorial Fund	Mark B. and Jean G. Higgins Fund	Nada I. Beck Educational Fund
Janet P. Miller Fund	John H. and Joan L. Tedford Scholarship Fund	Las Donas de los Descendientes del Presidio de Tucson	The Love and Light Fund	Mark Ross Capin Fund	Nance Crosby Hope Has a Name Fund
Janice Brendle Wert Endowment Fund I	Judge Mary Anne Richey Scholarship Fund	Laura and Arch Brown Fund	Lucille A. and Matthias P. Lowman Family Endowment Fund II	Mary Ann and Darryl Dobras Fund	Nancy and Harold Willingham Charitable Fund
Janice Brendle Wert Endowment Fund II	Judith Sampson Fund	Laura Smallhouse Fund	Lucille and Matt Lowman Family Fund	Mary B. Brown Advised Fund	Nancy M. and Peter E. Davis Community Fund
Jasam Foundation of Arizona	Judith Treistman Legacy Fund	Leonard L. White Educational Fund	Lund Wolfe Computer Science Scholarship	Mary Jane McIntosh Atwood Scholarship Fund	Nichols Family Foundation Fund
Jay and Grace Sternberg Fund	The Julian M. Babad Charitable Fund	Lew Murphy Mayor's Fund for Children	Lyons New Opportunities Nursing Scholarship	Mason Scholarship Fund	Nogales Cemetery Endowment Fund
Jeanne C. Harry Restricted Endowment Fund	Kathleen Rector First Family Fund	LGBT&S Alliance Fund	Mabel G. and Edward Werner Fund	Mayola B. Vail Unrestricted Fund	Nogales Cemetery Match Fund
Jeanne C. Harry Unrestricted Endowment Fund	Kathryn A. Pabst Memorial Fund	LGBT&S Alliance Fund— Funk/Noffsinger Endowment	Mansell Fund	Meilei's Fund	Ortiz Stay Well Fund
Jeffrey Guylas Charitable Fund	Kathryn Pooler Fund for St. Philip's Preservation Endowment	LGBT&S Alliance Fund Noel Matkin—Jim Sincox Tribute Endowment	Margaret and Harold Ingram Scholarship Fund	The Melody S. Robidoux Foundation Fund	Oscar and Eleanor Hosmer Scholarship Fund
JHH Donor Advised Fund	The Keith Family Fund	LGBT&S Endowment Fund	Margaret J. Modine Fund for Children	The Melody S. Robidoux Foundation Fund II	Oscar and Ernestine Armstrong Fund
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Joe W. Cherry Pass The Torch Fund	Kit S. and Bonita M. Soohoo Lam Family Fund	Linden Trust			Pamela and Charles Katzenberg Family Fund
John and Joyce Barkley Community Food Bank Fund		Literacy Volunteers of Tucson Endowment Fund			Patricia Ann Hanson Fund
					The Patricia J. Acton Fund

Funds of the Foundation Continued

Paul Lindsey and Kathy Alexander Charitable Fund	Reuling Family Native American Programs Fund	Ruth E. Whalley Fund	Sean K. Ball Memorial Scholarship in Double Bass	St. Andrews Episcopal/Hixson Memorial Scholarship Fund
Pauline Miguel Scholarship Fund	Reverend Margaret M. Treadway Sloan Endowed Fund	Ryan McCray Memorial Scholarship	The Selma and Lew Davis Family Fund	The Steve Engle Greater Oro Valley Chamber of Commerce Scholarship Fund
Phil and Carol Lyons Family Fund	Richard and Mary Ellen Reuling Charitable Fund	Sankofa Legacy Fund	Shaaron Kent Endowment Fund	The Stocker Foundation Fund
Pima Alliance for Animal Welfare	Richard Raymond Glynn Memorial Fund	Santa Cruz Community Foundation Border Region Leadership and Education Fund	The Sheryll Erchinger Milo Memorial Scholarship Fund	Stone Canyon Community Foundation Event Fund
Pima Council on Aging (PCOA) Operating Endowment	Robert and Constance Struse Fund	Santa Cruz Community Foundation Endowed Scholarship Fund	Shirley and David Allen Fund	Stone Canyon Community Foundation Fund
Pizza Hut of Arizona, Inc./ Kyte Scholarship Fund	Robert and Roberta Bracker Fund	Santa Cruz Community Foundation Unrestricted Fund	The Sidney Hopkins and Mayola B. Vail Family Fund	Sue Ann Reynolds Tuc. Society of Women Physicians Endowment
Plunkett Family Fund	Robert Lee Cherry Fund	Santa Cruz County Young Audiences Fund	Simpson Family Fund	Sylvia Stan Mulka Fund
PRO Neighborhoods Endowment Fund	Robert Sarver Fund	Santa Cruz Endowed Scholarship Match Fund	Skyline Country Club Scholarship Fund	Tennis for Tucson Fund
R.B. and B.C. O’Rielly Charitable Fund	Roger and Mary Baxter Green Valley Fund	Santa Cruz Humane Society Endowment	Social Venture Partners Greater Tucson Fund	Theo Gebler Scholarship Fund
Ralph and Mary Darling Scholarship Fund	Roger and Mary Baxter Scholarship Fund	Sarah B. Smallhouse Advised Fund	Sonoran Institute Endowment Fund	Thomas James Kiley and Darcy Ann Kiley Memorial Fund
Ralph E. and Mary D. Darling Family Fund	The Roger Shepard Fund for Cognitive Science	Sarah P. Hausman Endowment for Audubon Society	Southern Arizona Behavioral Health Fund	Thomas N. Davis Memorial Fund
Ray Davies Student Community Services Scholarship Fund	Rosa Parks Scholarship Endowment Fund	Sarah W. and Golden R. Smith Unrestricted Fund	Southern Arizona Indicators Project Fund	Thomas Smallhouse Fund
Real Need Fund	The Rose Fund	Scholarship for a Better Future	Splendido Residents Association Endowed Scholarship Fund	Tohono O’odham Community College Endowment Fund
Renaye and Stanley Lehman Fund	Roy A. Johnson Organ Scholarship Fund	The Scott and Margy Vaughan Donor Advised Fund	Splendido Residents Association Scholarship Fund	Tom and Cele Peterson Fund
	The Ruth and Michael Hannley Family Fund		St. Andrew’s Children’s Match Fund	Troller Fund
				Tucson Audubon Society Esperanza Easement Fund

CFSA Administration

Endowment: Contributing Funds

Tucson Charter Review Committee Fund	Viola Steinfeld O'Neil Fund	Aaron Avery Wood Brinkerhoff Admin Endowment Fund	Intergroup of Arizona Admin. Endowment Fund	Sundt Corporation Admin. Endowment Fund
Tucson Chinese Cultural Center Endowment Fund	Virginia Sugg Furrow Foundation	Bank of America Admin Endowment Fund	Joann & Edgar Butterbaugh Fund	Tucson Electric Power Community Fund
Tucson Masterworks Chorale Endowment Fund	Visiting Nurses Association Fund	Bettina and Dan Lyons Admin Endowment Fund	Marshall & Ilsley Trust Company Admin. Endowment	William B. and Ann Laurie Moore Family Admin Endowment Fund
Tucson Museum of Art Fund	Volunteer Center of Tucson Youth Leadership Endowment Fund	Brenda B. and John Even Admin. Endowment Fund	National Bank of Arizona Admin Endowment Fund	
Tucson Music Teachers Association Scholarship Fund	VSA Arts of Arizona, Inc. Fund	Bruce & Katie Dusenberry Admin Endowment Fund	Northern Trust Bank of Arizona Admin Endowment Fund	
Tucson Realty and Trust Administrative Endowment Fund	The Wahlfeld Family Fund	Edward S. Frohling Admin. Endowment Fund	Phelps Dodge Foundation Admin. Endowment Fund	
Tucson Sunrise Foundation Inc. Fund	Walt Whitman Endowment Fund	Harris Trust Bank of Arizona Admin. Endowment Fund	Philip and Barbara J. Smith Admin. Endowment Fund	
Tucson Waldorf School Endowment Fund	Walter S. and Norma R. Mann Fund		Southwest Gas Admin Fund	
Tucson-Waterfall Family Fund	Waterfall Family Fund			
Tucson-Pima Library Foundation Endowment Fund	The Westerly Fund 2			
United Nations Association of Southern Arizona	William A. Calder III Endowment for Tucson Audubon Society			
USAF 162nd Tactical Fighter Group Fund	William E. Hall Fund for Children			
Ventana Canyon Patriot Golf Day Fund	William G. and Kathleen Rector Trust			
Ventana Charitable Foundation Fund	Women's Endowment Fund			
Viner Foundation Fund	Youth On Their Own Endowment Fund			
Viola Steinfeld O'Neil First Family Fund	Zonta Fund			

Competitive Grant and Loan Recipients

Community Foundation for Southern Arizona/End of Life

Our Family Services

Tu Nidito

Interfaith Community Services

ELDER Alliance/End of Life
Care Coalition Action Team

Foundation of Yuma Regional
Medical

Endowment for the Arts

Ajo Council for the Fine Arts

Bisbee Radio Project Inc.

Central School Project. Inc.

Green Valley Community
Chorus

Patagonia Creative Arts
Association

Wilcox Historic Theater
Preservation

Howard V. Moore Foundation, Yuma County

Alzheimer's Disease and
Related Disorders Association

Arizona Western College
Foundation

Arizona's Children's
Association

Assistance League of Yuma
BRAG, LLC

Chicanos Por La Causa, Inc.

Child and Family Resources,
Inc.

Easter Seals Blake Foundation

Foundation of Yuma Regional
Medical Center

Girl Scouts of Southern
Arizona

Junior Statesmen Foundation

United Way of Yuma County,
Inc.

Yuma Community Food Bank

LGBT&S Alliance Fund

Bisbee Pride

El Rio Foundation, Inc.

Foundation for Creative
Broadcasting (dba KXCI
Community Radio)

Jewish Community Center, Inc.

Borderlinks—
Mariposas Sin Fronteras

Southern Arizona AIDS
Foundation

Southern Arizona AIDS
Foundation—
Camp Born This Way

Southern Arizona AIDS
Foundation—Southern Arizona
Senior Pride

Pima Council on Aging

Southern Arizona Gender
Alliance

UA Foundation—
Office of LGBTQ Affairs

Nonprofit Loan Fund of Tucson and Southern Arizona

Pasadera Behavioral Health
Network

Tucson International School,
Inc.

YWCA of Tucson

Social Venture Partners

Amistad y Salud

Old Pueblo Community
Services

SARSEF: Southern Arizona
Research, Science and
Engineering Foundation

Teen Outreach Pregnancy
Services

Stone Canyon Community Foundation

4Freedom, Inc.

Arizona Youth Partnership

Ben's Bells, Inc.

Big Brothers Big Sisters of
Tucson, Inc.

Easter Seals Blake Foundation

Educational Enrichment
Foundation

El Grupo Youth Cycling

Gabriel's Angels

Girl Scouts of Southern Arizona

Higher Ground
A Resource Center

Imago Dei Middle School

Kids Animals Life and Dreams—
KALD

Literacy Connects

Live The Solution

Make Way for Books

Our Family Services, Inc.

Painted Sky Elementary School
PTO

San Miguel High School

Southern Arizona Association
for the Visually Impaired

Sunnyside Foundation, Inc.

TMM Family Services, Inc.

United Way of Tucson and
Southern Arizona, Inc.

Youth On Their Own

Donor Advised Grant Recipients

4Freedom, Inc.	Arizona Community Foundation	Best Friends Animal Society	Church on the Street, Tucson	Doctors Without Borders USA, Inc.
ACLU Foundation of Arizona	Arizona Council on Economic Education	Big Brothers Big Sisters of Tucson, Inc.	CITY Center for Collaborative Learning	Eastside Audubon Society
Alzheimer's Association, National Headquarters	Arizona Daily Star Sportsmen's Fund, Inc.	Boys and Girls Clubs of Tucson	City of Kirkland—Green Kirkland Partnership	Echo Canyon Equine Foundation, Inc.
American Association of University Women, Inc.	Arizona Historical Society Southern Chapter Board	Butler University	City of Tucson	Echoing Hope Ranch
American Cancer Society, Inc.	Arizona Science Center	Candlelighters Childhood Cancer Foundation of Southern Arizona	Cochise Robotics Association	Educational Enrichment Foundation
American Civil Liberties Union of Washington Foundation	Arizona State Schools for the Deaf and the Blind	Capital Research Center	Community Food Bank, Inc.	El Grupo Youth Cycling
American Legion	Arizona Theatre Company	CaringBridge	Community Gardens of Tucson	El Paso Community Foundation
Americans United for Separation of Church and State	Arizona Town Hall	Casa de los Niños, Inc.	Competitive Enterprise Institute	El Paso Symphony Orchestra Association
Amistad y Salud	Arizona Youth Partnership	Casa Maria Catholic Worker	Congregation Agudas Achim	El Paso Health Center Foundation, Inc.
Amistades, Inc.	Arizona's Children Association	CASA Support Council for Pima County, Inc.	Congregation Beth Israel	El Rio Health Center
Amphitheater Public Schools Foundation, Inc.	Arts Integration Solutions	Cascade Public Media	Congregation Or Chadash	Emergence! Center Against Domestic Abuse
AMVETS	Asavet Veterinary Charities	Catholic Community Services of Southern Arizona, Inc.	Corpus Christi Parish	Equine Voices Rescue and Sanctuary
Amyotrophic Lateral Sclerosis Association	Assistance League of Tucson, Inc.	Center for Individual Rights	Coyote Taskforce	Fellowship Bible Church of Little Rock
Angel Charity for Children, Inc.	Audubon Washington	Center for Reproductive Rights	Crossroad Nogales Mission	Feminist Majority Foundation
Apollo Foundation, Inc.	Band of Brothers	Center for Responsive Politics	Crossroads Ministry of Estes Park, Inc.	Fighting Against Mediocrity Foundation
Ara Parseghian Medical Research Foundation	Banner Health Foundation	Child and Family Resources, Inc.	Davis Monthan Officers Spouses Scholarship and Charitable Club	Friends In Deed Foundation, Inc.
Arizona Center for Law in the Public Interest	Barrow Neurological Foundation	Children's Action Alliance—Phoenix Office	Diaper Bank of Southern Arizona	Friends of Children with Special Needs
	Beacon Group SW, Inc.	Children's Hospital Foundation	Disabled American Veterans	
	Ben's Bells, Inc.			

Donor Advised Grant Recipients *Continued*

Friends of Sabino Canyon, Inc.	Hands of a Friend MANOS Amigas, Inc.	International Association of Lions Clubs	Live The Solution	National Right to Work Legal Defense Foundation	Paws Patrol, Inc.
Friends of the Patagonia Library, Inc.	Harvard Kennedy School—HKS Fund	Invisible Theatre	Living Streets Alliance	National Taxpayers Union Foundation	People for the American Way Foundation
Friends of the Pima-Green Valley Library, Inc.	Hearts That Purr Feline Guardians	Isaac M. Wise Temple	Loft Cinema, Inc.	National Wildlife Federation	Physicians for Social Responsibility, Inc.
Frontera Land Alliance	The Heritage Foundation	Jewish Family and Children's Services of Southern Arizona, Inc.	Make A Wish Foundation of Arizona, Inc.	Native Seeds/SEARCH	Pima Community College Foundation, Inc.
Gabriel's Angels	Hermitage No-Kill Cat Shelter	Jewish Federation of Southern Arizona	Make Way for Books	Nebraska Czechs of Wilber	Pima Council on Aging, Inc.
Gallaudet University	Higher Ground A Resource Center	Jewish History Museum	Media Research Center, Inc.	No Kill Pima County	Pima Paws for Life
GAP Ministries	Hillel The Foundation for Jewish Campus Life	Jimmy Jet Foundation	Medical Students for Choice	Northfield Mount Hermon	Planned Parenthood of Arizona, Inc.
Girl Scouts of Southern Arizona	HOPE Animal Shelter, Inc.	Judicial Watch, Inc.	Mercatus Center, Inc.	Not My Kid, Inc.	Planned Parenthood of the Great Northwest
Give2Asia	Hopelink	Junior Statesmen Foundation	Military Order of the Purple Heart of the USA Chapter 442	Notre Dame de la Baie Academy Foundation, Inc.	Primavera Foundation, Inc.
Glenwood Academy	Humane Society for Seattle-King County	Kids Animals Life and Dreams – KALD	Mobile Meals of Tucson, Inc.	Old Pueblo Community Services	Project HOPE - The People-to-People Health Foundation, Inc.
God's Vast Resources	Humane Society of Southern Arizona	Kore Press, Inc.	My Team Triumph, Inc.	Onaway Camp Trust	Red Cloud Indian School
Gospel Rescue Mission, Inc.	Humane Society of the United States	La Frontera Center, Inc.	NARAL Pro-choice America Foundation	Onward Children's Charity	Reid Park Zoological Society, Inc.
Greater Oro Valley Chamber of Commerce Foundation	Imago Dei Middle School	Leadership Institute	National Breast Cancer Coalition Fund	Oro Valley Historical Society	Reynolds House Non-Profit Corporation
Green Valley Assistance Services, Inc.	Immaculate Heart High School	Lee & Beulah Moor Children's Home	National Center for Public Policy Research, Inc.	Our Family Services, Inc.	The Rogue Theatre
Green Valley Community Chorus	Independence High School Education Foundation	Legal Momentum	National Center for Youth Law	Our Mother of Sorrow's Church	Ronald McDonald House Charities of Southern Arizona, Inc.
Gutmacher Institute	Individual Achievements Association	Legal Voice	National Law Center for Inter-American Free Trade	Painted Sky Elementary School PTO	S.O.S Cat Rescue
Habitat for Humanity of El Paso, Inc.	Interfaith Community Services	Licking County Humane Society	National Legal and Policy Center	Patagonia Community Radio, Inc.	
Habitat for Humanity Tucson		Limbs for Life Foundation	National Multiple Sclerosis Society—Arizona Chapter	Patronato San Xavier	
Handi-Dogs, Inc.		Literacy Connects		Patrons of the Arts, Inc.	

The Salvation Army— Green Valley Outpost	St. Augustine Catholic High School	Tu Nidito Children and Family Services	Tucson Youth Development, Inc.	UA Foundation— Humanities Seminars Program	Washington Women in Need
The Salvation Army—Tucson	St. Cyril of Alexandria Roman Catholic Parish	Tucson Arizona Boys Chorus	Tucson-Pima Library Foundation	UA Foundation— Sarver Heart Center	Watershed Management Group, Inc.
San Miguel High School	St. Elizabeth’s Health Care Center	Tucson Botanical Gardens	UA Foundation— Alumni Association	UA Foundation— School of Music	The Willa Cather Foundation
San Miguel- CASA, Inc.	St. Luke’s in the Desert, Inc.	Tucson Children’s Museum, Inc.	UA Foundation— Arizona Men’s and Women’s Golf	UA Foundation— Steele Children’s Research Center	Winding Road Theater Ensemble
Santa Cruz Foundation for the Performing Arts	St. Michael’s Parish Day School	Tucson Christian Mandarin Church	UA Foundation— Arizona Public Media	UA Foundation— UA College of Science	Wolf Hollow Wildlife Rehabilitation Centre
Santa Cruz Humane Society, Inc.	Starr King School for the Ministry	Tucson Festival of Books	UA Foundation— Athletics Academic Center	UA Foundation— UA Poetry Center	Women’s Foundation of Southern Arizona
Santa Rita Abbey, Inc.	State Policy Network	Tucson Girls Chorus Association, Inc.	UA Foundation— College of Agriculture	UA Foundation— Women’s Studies Advisory Council	World Vision
SARSEF: Southern Arizona Research, Science & Engineering Foundation	STEP: Student Expedition Program, Inc.	Tucson Hebrew Academy	UA Foundation— College of Agriculture and Life Sciences	Unitarian Universalist Church of the Monterey Peninsula	The Worth and Dot Howard Foundation
Sheriff’s Auxiliary Volunteers of the Green Valley District, Inc.	Steven M. Gootter Foundation	Tucson Jewish Community Center, Inc.	UA Foundation— College of Fine Arts	United Way of Tucson and Southern Arizona, Inc.	Wounded Warrior Project, Inc.
Sky Island Alliance	The Symphony Women’s Association	Tucson Medical Center Foundation	UA Foundation— College of Social and Behavioral Sciences	University at Buffalo Foundation	Wreaths Across America
Society of St. Sulpice	Tax Foundation	Tucson Museum of Art	UA Foundation— Eller College of Managment	University of Minnesota Foundation	Wycliffe Bible Translators, Inc.
Sonoran Art Foundation, Inc.	Team First Book Tucson	Tucson Nursery Schools Child Care Centers, Inc.	UA Foundation— Father’s Day Council	Veterans of Foreign Wars	Yale University
Sonoran Institute	Teen Outreach Pregnancy Services	Tucson Pops Orchestra	UA Foundation— Gender and Women’s Studies Department	Vietnam Veterans of America, Tucson Chapter 106, Inc.	YMCA of Southern Arizona
Southern Arizona AIDS Foundation	Temple Emanu-El	Tucson Presidio Trust for Historic Preservation	UA Foundation— Honors College	Volunteer Center of Grant County	Youth Eastside Services
Southern Arizona Association for the Visually Impaired	TMM Family Services, Inc.	Tucson Small School Project			Youth On Their Own
Special Olympics Arizona, Inc.	Tohono Chul Park, Inc.	Tucson Symphony Society			YWCA of Tucson
St. Andrew’s Crippled Children’s Clinic, Inc.	Town of Patagonia	Tucson Values Teachers			
	Trustees of Phillips Academy	Tucson Wildlife Center			

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Mission, Vision, Values

The mission of the Community Foundation for Southern Arizona is to create a stronger community by connecting donors to causes they care about now and forever.

The vision of the Community Foundation for Southern Arizona is to improve the quality of life in Southern Arizona by stewarding donor and community resources to measurably effect change.

The values of the Community Foundation for Southern Arizona:

- **Leadership:** Our primary responsibility is to enhance donor and public trust by having high ethical standards, honoring our commitments while remaining objective and fostering transparency in all we do.
- **Stewardship and service:** We seek to provide the highest level of service and due diligence to our donors and community. We will value the potential and unique qualities in everyone as we endeavor to empower them to achieve their full potential. We will nurture a trusting relationship with our donors by safeguarding their assets and intent in perpetuity while working to ensure sustainability.
- **Collaboration:** We value the transformative power of partnerships based on mutual interests, trust, and respect. We believe that by working together, we create a more positive and lasting impact on our community.
- **Innovation:** We seek and stimulate new approaches, perspectives, and ideas to address what matters most to the people and communities we serve.
- **Diversity and inclusion:** We will lead by example and use our position in the community to promote greater understanding and use of diversity policies and practices.

Learn more at www.cfsaz.org/about/mission-values-history/

Remembrance



Sidney Brinkerhoff

1933-2017

Southern Arizona lost one of its finest friends and champions in January 2017 with the passing of Sidney Brinkerhoff. Sidney's life exemplified the spirit of service, not only through his support of CFSA, for which he served as Chair of the Board from 1986 to 1990, but in his devotion to the quality and character of our region.

Sidney served as Executive Director of the Arizona Historical Society and as a Board member of the Tucson Presidio Trust for Historic Preservation. He worked to preserve several important sites as Tucson grew, taking pride in our city's ability to preserve its historic integrity while also maturing as, in his words, a "cultural community."

So many of us were blessed to personally know Sidney's warmth, generosity, sense of humor and keen mind, and he will be greatly missed.

Keep up with the Community Foundation for Southern Arizona. Visit our website regularly for the latest news, events and stories. You can find us online at **facebook.com/cfsaz** and **cfsaz.org**.



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