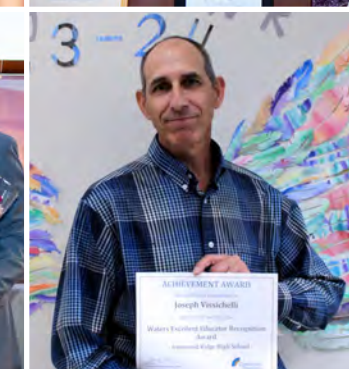




Report to the Community Fiscal Year 2024





As we enter the second year of our strategic plan, we'd like to reflect on the progress made so far.

When we launched BLOOM in July 2023, our focus included three strategic priorities:

- 1. A Vital Nonprofit Sector:** To invest in Southern Arizona's nonprofit sector to empower nonprofits to effectively tackle community challenges.
- 2. Impactful Community Philanthropy:** To position CFSA as a preferred, welcoming, and inclusive partner and resource for community-minded donors.
- 3. Bold Aspirations for Southern Arizona:** To serve as a leader and resource for the community to achieve bold aspirations.

These priorities offer important guidance for our board and staff as we evaluate new opportunities and decide where to focus our resources and time. The benefits of that guidance are clear as we look back on the activities and accomplishments of our first year of BLOOM.

A Vital Nonprofit Sector

CFSA empowers Southern Arizona nonprofits through grants, education, and convening opportunities. In the first year of BLOOM, CFSA launched Comunidad Grants, providing \$132,000 in unrestricted funding to 24 grassroots nonprofits, and The Policy Project, offering up to three years of funding to strengthen public policy and advocacy efforts. Hands-on support included workshops on board governance and grant writing in key communities, while the Santa Cruz Community Foundation, a CFSA affiliate, hosted Economic Recovery Corps Fellow Evan Kory to help nonprofits secure federal funding through technical assistance.

Impactful Community Philanthropy

CFSA strives to be Southern Arizona's preferred philanthropic partner by expanding donor engagement, enhancing grant opportunities, and streamlining operations. In the first year of BLOOM, CFSA awarded a record \$1.3 million in general operating support to 61 nonprofits through the CORE Grants Program, supported by key partnerships and a 24% increase in contributions from CORE Donor Collaborators. The philanthropy team grew to offer more direct donor engagement, while a major database overhaul improved accessibility and processes for fundholders, donors, and grant recipients.

Bold Aspirations for Southern Arizona

CFSA advanced bold aspirations for environmental sustainability and local news preservation in

Southern Arizona. Through the Environmental Sustainability Impact Fund and Nonprofit Solar Project, CFSA supported solar installations at four nonprofits, reducing costs and environmental impact. To address the decline of local news, CFSA launched the Local News Initiative of Southern Arizona, awarding \$225,000 to six organizations, and established Press Forward Southern Arizona to further fund and strengthen local news efforts. These initiatives aim to build a greener economy and preserve critical community information resources.

It has been a truly remarkable first year of BLOOM, and year two looks to be just as fruitful, with new programs launching and new staff leadership bringing their passion and perspective to our work.

When we work together, the impossible becomes possible. In Southern Arizona, we BLOOM together.

In community,

Jenny Flynn
President and CEO



Scan to read more,
or visit cfsaz.org



Bold Aspirations



LOCAL NEWS

Initiative of Southern Arizona

Strengthening Local News and Information

The decline of local news and information has reached a critical point across the United States, with more than 2,200 newspapers shuttering and countless journalism jobs disappearing. To combat this growing crisis, the CFSA has spearheaded the Local News Initiative of Southern Arizona, an ambitious effort launched in late 2023 to rebuild and sustain trusted, nonpartisan local reporting.

A Collaborative Solution to a Local and National Problem

This initiative stems from nearly a year of collaboration among civic leaders, journalists, and community advocates. It aims to address the impact of dwindling news coverage in Tucson, Pima County, and other areas of Southern Arizona. The loss of local news has been shown to decrease civic engagement, increase government inefficiencies, and deepen political polarization.

"Our region needs reliable, nonpartisan news so people can make informed decisions," said

Jenny Flynn, CFSA President and CEO. "This Initiative is not just about funding journalism; it's about equitable, community-focused solutions."

Early Investments and Grantees

The Local News Initiative kicked off with an initial \$225,000 investment in six local news organizations, including Arizona Luminaria, Tucson Sentinel, Nogales International, Patagonia Regional Times, Tucson Agenda, and KAWC. These funds support newsroom expansions, internships, and innovative reporting efforts focused on underrepresented communities, particularly Southern Arizona's Hispanic population.

The Initiative received 18 applications for this first round of funding, totaling \$1.2 million in requests. The grantees were selected by a committee of diverse community volunteers, who prioritized the applicants' capacity to deliver critical news and reach traditionally underserved communities.

Building a Sustainable Future for Local News

This effort is part of a broader national movement backed by organizations like Press Forward, which has committed \$500 million to revitalizing local news across the country. The Initiative's advisory committee, led by former New York Times Editor Nancy Sharkey, emphasizes accountability reporting on critical issues like education, immigration, and the environment.

"The newsrooms chosen will all be able to increase their reporting in Southern Arizona, a key goal in this first round of grants," Sharkey said. "The funding will support various models for additional reporting, such as traditional reporters, paid internships, and training for citizen journalists. We hope to assist news organizations in Southern Arizona over the next few years as they develop sustainable business models."

Innovation in Local News and Information

The grantees demonstrate the Initiative's emphasis on innovation and community engagement:

Arizona Luminaria is driving solutions-oriented reporting, focusing on high-quality journalism that engages and empowers the community.

KAWC is launching a Student Newsroom in Yuma and La Paz counties, offering experiential learning opportunities for aspiring journalists.

Patagonia Regional Times employs a citizen journalist model, amplifying community voices in rural Santa Cruz County.

Becky Pallack, Co-Founder of Arizona Luminaria, shared, "This funding will help support our growth and sustainability. We aim to fill critical gaps in coverage for Southern Arizonans, offering thoughtful, solutions-focused journalism."

Marion Vendituoli, Managing Editor of Patagonia Regional Times, echoed this sentiment, stating, "Our community needs the reliable information we provide to make sound decisions about their daily lives. This grant will enable us to engage more deeply with our readers."

Local and National Collaboration

In addition to local funding, the Initiative has garnered national support, including a \$100,000 grant from Democracy Fund. This collaboration highlights the importance of local solutions to a national issue. According to Jennifer Preston, Director of Accelerate Philanthropy for Journalism, "The Local News Initiative of Southern Arizona demonstrates what can happen when a community comes together to address the local news crisis."





Press Forward *Southern Arizona*



Press Forward Southern Arizona

CFSA is excited to lead Press Forward Southern Arizona and build upon our efforts to support local news and information in the region.. This chapter will align local philanthropic efforts with national funding opportunities to ensure a sustainable future for local news.

Supporting a Thriving Community

CFSA President and CEO Jenny Flynn emphasized the critical role of local news in fostering civic engagement and strengthening democracy. "Without local news, communities experience fading civic engagement, eroding social bonds, surging misinformation, and dwindling governmental accountability. At CFSA, we envision a thriving Southern Arizona supported by reliable, inclusive news."

By investing in the future of local news, the Initiative seeks to ensure Southern Arizona has a vibrant, inclusive news ecosystem that strengthens democracy and fosters civic engagement. For more information, visit the Local News Initiative of Southern Arizona or join the national conversation at Press Forward.

Learn More

To learn more about the Local News Initiative of Southern Arizona, visit cfsaz.org/localnewsinitiative.

To learn more about Press Forward Southern Arizona, visit cfsaz.org/pressforward.

“This funding will help support Arizona Luminaria as we continue to grow our editorial team and business-side operations with an eye toward long-term sustainability and community impact. We are building a news organization that can fill important gaps in coverage for Southern Arizonans. Thank you for your support!”

—Becky Pallack, Co-Founder of AZ Luminaria





Partners in Philanthropy

In charitable giving, where generosity meets strategy, working with professional advisors — retirement professionals, estate attorneys, accountants, life underwriters, and financial planners — is one of the smartest and most effective ways for people to bring their philanthropy dreams to life.

For over four decades, the Community Foundation for Southern Arizona has partnered with professional advisors to make giving easier, more meaningful, and more effective. In sharing how CFSA has enriched their work and made a difference for their clients, six advisors from different fields offered their individual thoughts and stories, but some themes came up again and again:

Freedom to Choose: Giving should feel personal, and CFSA believes in connecting donors to causes that resonate with them. There's no pressure or steering toward particular organizations. Instead, CFSA offers insights into community needs so donors can choose what matters most to them.

A Trusted Partner: CFSA's approach is all about complementing what advisors do best. While they focus on matters within their specialized knowledge, CFSA brings philanthropy insights, experience, and expertise, helping donors make a difference in ways that help meet their personal and financial goals.

Making It Easy: Giving doesn't have to be complicated. With private donor advised funds, community-led initiatives, and interest-based funds that pool dollars for greater impact, donors can focus on where they want to make a difference, not on paperwork.

Local Impact: With wide branches and deep roots in Southern Arizona, CFSA understands the needs in our communities and knows the opportunities for high-impact giving, regardless of how much a donor has to give. Local expertise means donors can be certain their gifts are also great investments.

Prepare to be inspired as these six exceptional professional advisors share more about how they partner with CFSA to deliver better service for their clients and amplify the impact of their clients' philanthropy to help create a thriving Southern Arizona.

For financial advisor Lily Styrmoie, guiding clients in philanthropy can feel a lot like leading them on a trek through new landscapes. Only now she guides them toward purposeful giving — helping them see their resources as tools for positive change.

Making a Difference Now

Lily recalls a client who wanted to make a significant, one-time charitable gift to experience the impact of her philanthropy during her lifetime. “She wanted to see her wealth make an impact now, so she could actually enjoy it and be a part of it,” Lily explains.

With CFSA's help, that initial gift eventually became a “great starter point,” with the client inspired to set up a donor advised fund as a simple, structured, ongoing way to support the causes she cares about while also providing time for a little bit more planning around her ultimate ending beneficiary. Lily says, “CFSA's approach to philanthropy allows clients to take their time to make decisions, which is so important.”

Personal Empowerment

Supporting clients in their giving can also be about supporting people in learning to leverage their wealth independently, Lily shared — particularly for clients who are undergoing life changes, such as divorce or the death of a spouse.

“It's really incredible to empower those clients to say, ‘Okay, this is my money, and this is what I want to do with it,’” she says. By focusing on what matters to them, clients who are rebuilding their lives often find that charitable giving offers a meaningful way to not only create positive change but also mark a new chapter in their lives, inspiring “a great feeling of purpose and direction.”

Lily Styrmoie, CFP®, CSRIC™, is an Advisor and Shareholder at TCI Wealth Advisors in Tucson, Arizona, specializing in sustainable and impact investing. A former outdoor guide, she brings a unique perspective to financial planning, aligning clients' investments with their environmental and social values.



 **Lily Styrmoie**



 Steven C. Wagner

For Steven C. Wagner, CPA and estate planning attorney, working with CFSA parallels in some ways his work in the world of circus arts. As an acrobat and fire arts performer with Tucson's Cirque Collective, he relies on partners who are dependable and skilled. In his professional life, CFSA plays a similar role, helping his clients achieve their philanthropic goals with knowledge and skills he knows they can trust.

Donor Advised Funds vs. Family Foundations

For many families, the upkeep of a private foundation can be overwhelming, especially as it requires ongoing administration, filing requirements, and compliance with evolving laws.

Steven knows that CFSA has helped donors transition from private foundations to donor advised funds, noting, "I'm really a proponent of donor advised funds for just cutting out all the red tape." With CFSA handling the regulatory and back-end responsibilities, his clients can focus on their giving intentions instead.

Human Connection + 24/7 Technology

Steven also really appreciates CFSA's commitment to personalized service, especially for his older clients who love being able to just "pick up the phone" for real, human support. "Knowing when you call, you're going to talk to the same person gives a sense of continuity and comfort," he shares. At the same time, for those who want it, CFSA also offers clients the convenience of online tools that are available at any time for research and grantmaking.



Greater Impact Through Pooled Giving

Clients also value the collective impact of giving through CFSA. "When you have a lot of smaller amounts of money from donors, and they put all their money together, it can have a really big impact," he notes, empowering clients who might otherwise feel their individual contributions would be less effective in creating change.

Steven C. Wagner, CPA, JD, has chaired CSFA's Professional Advisory Network since 2021, contributing his expertise in estate planning and tax law since joining in 2016. Based in Tucson, Steven is also the co-founder of Cirque Collective, where he performs acrobatics and fire acts.



Ana Perez-Arrieta

Long-term Peace of Mind

CFSA's stable presence in Southern Arizona is reassuring for clients who want their charitable legacies to endure. "CFSA has been a part of this community for decades," Ana notes. Her clients find peace of mind knowing their gifts will be well-stewarded over time, and their intentions will be honored, no matter how local needs and circumstances change.



Evelyn Kleinhans

Building a Family Legacy

Structured philanthropy, such as donor advised funds, can be a way to involve the entire family in giving back to their community. "For my own fund, I liked the angle of being able to name a successor advisor." She jokingly adds, "It's almost like Mom bossing them around after I'm dead, telling them, 'Don't forget to give to charity.'"



Ane C. Hoff

Clear Boundaries & Expert Support

For Anne, one of the most important benefits of working with CFSA is how that relationship allows both her and them to do what they do best. "I'm a tax advisor, not a philanthropy coach," she explains. CFSA respects her role, and she respects how they provide a trusted, impartial resource for charitable giving.



Jeff Hicks

Keeping It Local

For clients who want to keep their dollars close to home, CFSA has become Jeff's go-to resource for knowing nonprofits that are making a difference in Southern Arizona. "There's a whole labyrinth of nonprofits out there, and CFSA vets them well," Jeff says, trusting his clients will be supported with giving that aligns with their values while ensuring due diligence.



A Story of Guts, Grit, and Growth

"I'm a gutsy person," Miki Odawa says. "Back when I was young, I used to climb mountains. I'm willing to take a calculated risk where many people wouldn't." Decades ago, for Miki, that often meant being not just visible but boldly forging her way into circles that traditionally excluded women like her.

"When I started, I really felt that the biggest challenge then was to get trans acceptance. And I thought the best way to do it was just to be visible, to be proud, and to be friendly."

Eventually, being "visible" included becoming one of the first board members for what is now the LGBTQ+ Alliance Fund. Established in 1999 by volunteers partnering with the Community Foundation for Southern Arizona, it was seeded with money from the National Lesbian and Gay Community Funding Partnership, matching dollars that grassroots Tucson organizers raised.

Then as now, the Alliance Fund works to foster charitable support for innovative programs and initiatives that benefit the LGBTQ+ community in Southern Arizona. Now celebrating 25 years, the Alliance Fund stands as a testament to what can be achieved when people like Miki and so many others commit to a common purpose.

A Seed is Planted

The Alliance Fund was founded with a matching challenge grant that the Gill Foundation, based in Colorado, offered for towns and cities across the country to support LGBTQ+ needs and causes. "Some community leaders mobilized," recalls founding board member Karin Uhlich. "And initially, what I recall pretty vividly are lots of meetings with Craig Snow, who was director of the Tucson AIDS Project, and his partner, Artie Stone, and Shannon Cain. We met at Craig's house to strategize about how to get a

wide circle of community leaders involved."

Their efforts paid off, successfully raising enough funds to secure the full match and start the process of grantmaking.

"They were mostly \$1,000 grants back then," says Kristen Birner, recalling that when she later became involved, resources were still thin. "There were no grants we made that were more than \$5,000, and I used to think that wouldn't make any difference. But then I saw what these smaller organizations did with \$5,000 in a really grassroots way."

Seeing impact in action, board members committed to raising additional funds, leaning into networks, heartfelt requests, and charm, led by founding board chair Randal Soderstrom, who died in 2014.



"Randy had a magnetic personality," says Miki. "In those days, the main fundraiser we had was something called 'An Evening with Music and Friends.' Randy, through his connections, would find a fantastic mansion up in the hills and we would invite all the people we knew to come hang out."

For former chair Tim Olcott, the Alliance Fund felt like a family. "I remember having the board at my house for Christmas dinner," he says.

Still, the dollars being raised were modest. Miki became an early advocate pushing to pursue more grant funding, and eventually, the Alliance Fund secured an award that doubled its funds. It was a turning point.

A Quarter Century of Growth

Sometimes the strongest champions are those who live through challenge. "There was a period where the fund dwindled to pretty small levels of grantmaking," Karin recalls, "and the board at that time didn't give up. They recruited new board members, and they took the step of hiring staff support, deepening the partnership with CFSA, and shoring things up."

Drawing on her background in leadership and administration, Kristen Birner, as board chair, spearheaded a period of maturation for the Alliance Fund, beginning with the creation of a governance team and then hiring a director funded by three

major donors. The board organized a development team and helped secure substantial endowment contributions, setting the fund up for expanded grantmaking and sustainable growth, fortified by CFSA's unwavering dedication.

"When I first joined the Alliance Fund board, Clint Mabie was the CEO, and he never let go," Kristen says. "He took us and said, 'I'm going to help you get to that next point,' and he did that. It wasn't always easy, but that man was there, and he kept supporting us, and that has parlayed into Jenny Flynn today."

Likewise, the work of maturing the Alliance Fund into its next chapter now continues with Anne Dougherty's guidance, "applying practical skills that I've developed as a business owner toward a mission that I feel passionately about," she says. "That perspective was something that I was excited to bring to growing the fund and supporting that vision of engaging with donors and connecting them to their passions."

In the time between Kristen's leadership and Anne's, the Alliance Fund hit several meaningful milestones. Under former board chair Kent's leadership, the average grant size doubled to \$8,500, and the fund transitioned to multi-year grants to better support its grantee partners. Ethan Cox's tenure as board chair saw the fund near the \$1 million mark in endowed funds, a key goal.

A Recipe for Endurance

Tucson's Alliance Fund stands out as a rare success among its original 1999 grant cohort, thriving while others faded. "Tucson can be super proud," says Karin Uhlich. What's their secret?

1. Continuity: Operating as a fund of CFSA provides stability. "Nonprofits come and go," Tim Olcott notes. "The Community Foundation connects people and offers unique support."

2. Strategy: "The Alliance Fund ensures dollars have the greatest effect," says board chair Anne Dougherty. Donors know their contributions make a meaningful impact.

3. Agility: "We adapt to shifting needs," says former chair Ethan Cox. "If priorities change, so do our funding and strategies."

4. Community-driven: "We involve community voices on grants committees," Ethan adds. "It's about full-circle collaboration."

5. Vitality: Beyond survival, the fund fosters joy and connection. Anne highlights investments in arts, community-building, elder care, and youth services — "fundamental to any human life."

6. Passion: The LGBTQ+ community brings energy and differing visions. Former chair Kent Burbank emphasizes balancing radical change with lasting progress.

The Alliance Fund threads the needle with care, ensuring lasting impact for our community.

Increased resources have enabled the Fund to do more. "It's important that we are funding and representing many aspects of our communities, and in the broad sense," Kent says. "Not just people of color, but also geographic diversity, age diversity, people with disabilities."

To that end, the Alliance Fund recently funded a program in Nogales, Arizona, to support "a community that we know will really feel that impact and make good use of those funds," Ethan says.

The Work Continues

The seed of those broader connections with the community was planted back in 1999 when coffee-fueled brainstorming articulated a solid

vision. "We really made it clear that it was the Alliance Fund – a very intentional name," Karin says. "We wanted to recognize that organizations may not be entirely focused on the LGBTQ+ community, but one of the goals really was to strengthen opportunities for those allies to invest in our community."

In that diversity lies both strength and sustainability. "We're trying to build something that will be around for the long term," Kent says, "and will be supporting needs that may not even exist right now. We need grassroots activists," he says. "But we also need people that are embedded in the business community. We need folks that are making change in government agencies. We need people who are in larger, more traditional nonprofits."



"Receiving this funding means that continued LGBTQ+ programming is possible and we will be able to provide a container as well as a community of support. We believe this could be a life-saving opportunity for many and are extremely grateful for the ability to create this offering for our artists and the wider spectrum of queer individuals who reside here — so we may all thrive."

—Aissa Huerta, Director of La Linea Art Studio

History of the LGBTQ+ Alliance Fund

1999
alliancefund
Lesbian Gay Bisexual
Transgender Straight
Investing in your community.

The LGBT Straight Alliance Fund was established when CFSA was awarded a 2-year, \$100,000 challenge grant from the National Lesbian and Gay Community Funding Partnership

July 2000

First grants awarded totaling \$99,525



October 2001

LGBTQ+ Endowment Fund established



2010

First Straight Ally Award awarded to Ernesto Portillo



June 2017

Gloria Devore, Sylvia Mulka, and Doug Noffsinger pledged a combined total of \$150,000 over 3 years to provide administrative support

That broad alliance is still expanding. "One of the things that I think is really beautiful about the Alliance Fund is that it's building community in multidimensional ways," Anne says. "We're starting to connect our donors to each other so that they have a community of people who have similar values. The Fund is starting to understand itself as serving an important liaison role, rather than just a grantmaker."

As a grantmaker, the Alliance Fund has awarded more than \$1.3 million to Southern Arizona nonprofits, and everything still comes down to hard work, careful investments, and the never-stop grit of determined people united in shaping a better world. The Fund is still working toward its full endowment objective, and longtime supporters like Colette Barajas are moving it closer to that critical goal.

Colette and her wife Kristen Birner recently created

a personal endowment. "I would love to see other people in our community think seriously about legacy," Colette says. "Something that you can leave to this organization so that long after we're gone, the work continues. I want laws passed so you don't have to worry about getting fired, you don't have to worry about public housing. So that people feel secure and can be who they are — trans, non-binary, whoever."

Next-generation leaders are already taking up the torch to light a way forward with an inspiring level of courage, joy, and force of will. "We were at Queer for Good — 25 years later," Colette says, remembering the recent anniversary celebration of the Alliance Fund. "It brought tears to my eyes," she continues. "I mean, what a powerhouse on that stage! And we're the elders now — everyone up there was so much younger."

In the end, that is the most enduring and essential

contribution of the Alliance Fund. It's never been just about raising money and writing checks. It has always been about creating an ecosystem where people, values, and resources converge to make lasting change, and every dollar is really a way to say to the next generation, "You belong, even when some people may be telling you that you don't."

"I think that the challenge today is as great as it's been since maybe the 1970s or the 1980s," Miki says. Today, trailblazers like Miki are somewhat less alone, and the Alliance Fund she helped create grows stronger every day, true to her strategy. "The secret to success," she says, "is to get the biggest bunch of friends you can find."



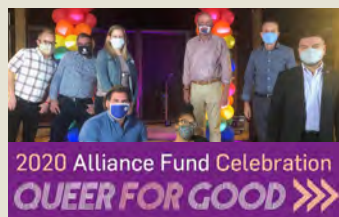
Learn More

To learn more about the LGBTQ+ Alliance Fund, visit cfsaz.org/alliancefund.

2018



The LGBT Straight Alliance Fund was renamed the LGBTQ+ Alliance Fund



October 2020

Award Ceremony renamed Queer for Good

2024

Celebrated the 25th Anniversary with 2 new awards, the Daniel Trujillo Upstart Change-Maker Award and the Sylvia Mulka Legacy Change-Maker Award



March 2019

Funding Forward hosted by Funders of LGBTQ+ Issues in Tucson



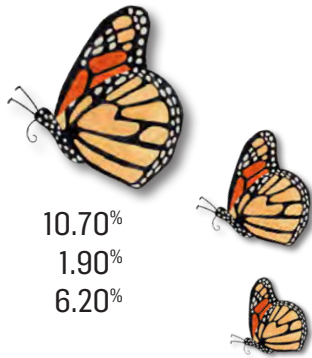
June 2021

The LGBTQ+ Alliance Fund surpasses \$1 million in grants to benefit the LGBTQ+ community in Southern Arizona

Investment Performance

Endowment Pool as of June 30, 2024

1-year	10.70%
3-year	1.90%
5-year	6.20%



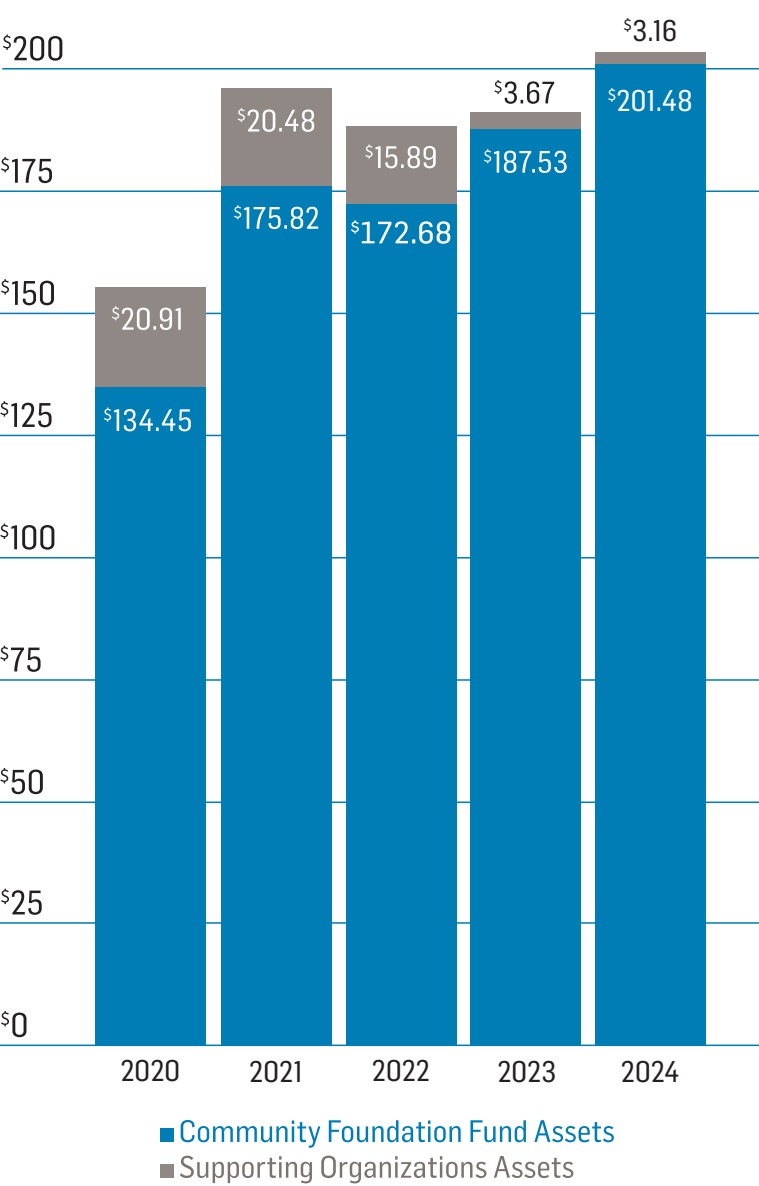
Balance Sheet

As of June 30, 2024

Assets	
Cash and Cash Equivalents	\$15,440,292
Investments	\$175,807,069
Unconditional Promises to Give, Net	\$10,402
Contributions Receivable	\$5,192,523
Property and Equipment, Net	\$5,339,951
Other Receivables and Other Assets	\$2,846,878
Total Assets	\$204,637,115
Liabilities	
Accounts Payable and Accrued Expenses	\$255,446
Grants and Distributions Payable	\$1,302,206
Designated Obligations	\$714,404
Due To Other Agencies	\$8,219,293
Notes Payable	\$2,301,998
Total Liabilities	\$12,793,347
Net Assets	
Without Donor Restriction	\$87,888,985
With Donor Restriction	\$103,954,783
Total Net Assets	\$191,843,768
Total Liabilities and Net Assets	\$204,637,115

Community Foundation Assets in Millions

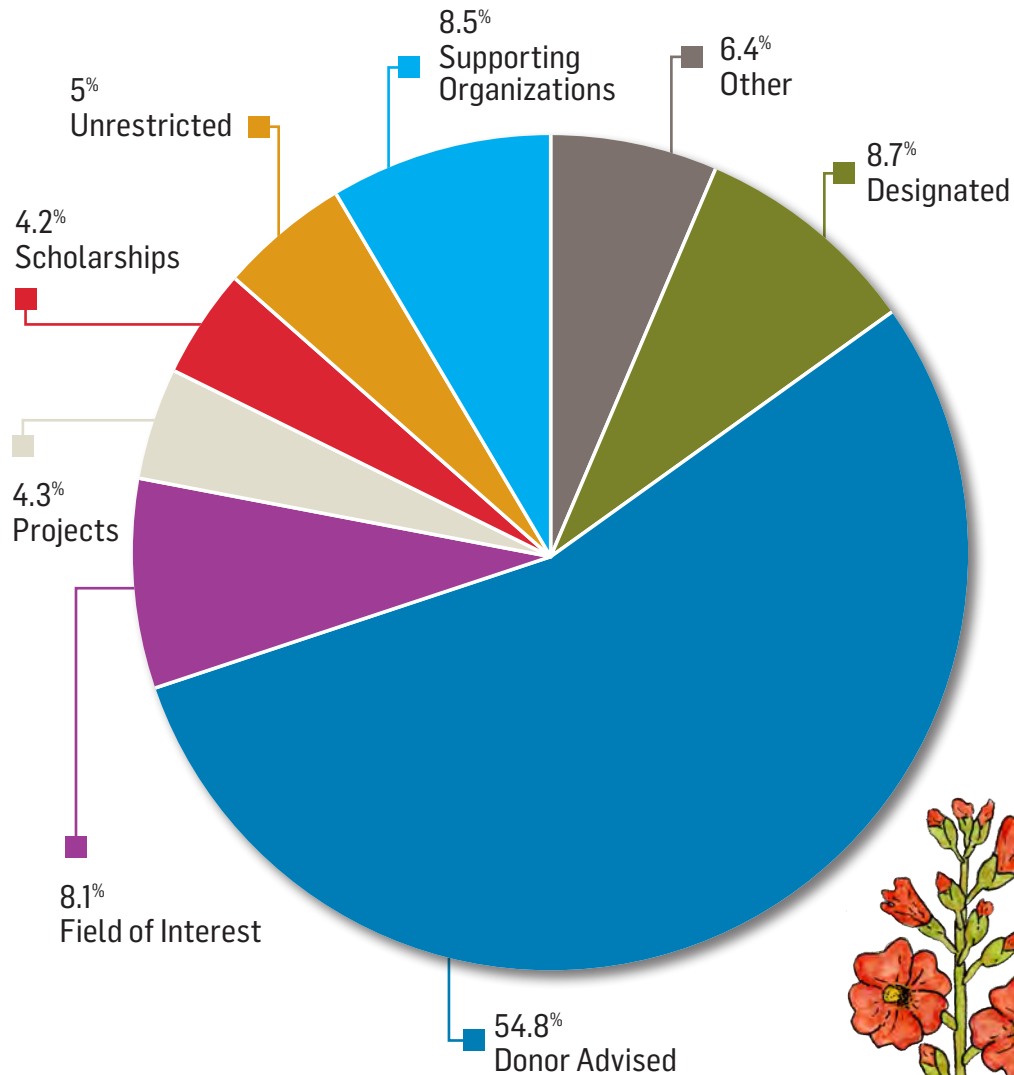
Assets as of June 30, 2024



Community Investments

July 1, 2023 - June 30, 2024

Grant Distributions By Fund Type



Gifts
\$13,265,018

Grants
\$12,615,230

Scholarships
\$532,458

Corporate Scholarships \$251,000
General Scholarships \$78,500
Criteria-Specific Scholarships \$202,958

Awards
\$14,900

Diane Lynn Anderson Memorial Award \$500
Excellent Educator Recognition Award \$1,200
Hiremath Student Integrity Prize \$1,200
Igor Gorin Memorial Award \$12,000

Our Initiatives



The **African American Legacy Fund** (AALF) works to improve the quality of life of African Americans living in Southern Arizona by promoting philanthropy and strengthening the community through collaboration. Established in 2013, AALF supports innovative educational programs for African American youth in the community. AALF is committed to impacting our community, raising funds each year to grant to nonprofit organizations, and building an endowment fund to ensure philanthropic dollars are available in perpetuity. Learn more at cfsaz.org/aalf.



The **Center for Healthy Nonprofits** strengthens the Southern Arizona nonprofit community by offering free and reduced-cost capacity-building workshops and training for nonprofit professionals and volunteers. Work in the nonprofit sector presents unique challenges, often stemming from too few resources. The Center works to fill that resource gap and maximize the impact of every nonprofit. Learn more at cfsaz.org/center.



The **Community Foundation Campus** opened in January 2019 as a shared space for community advancement. The Campus was designed to strengthen Southern Arizona's nonprofit community by cultivating an environment that promotes networking, partnerships, and shared learning. The Campus offers open and enclosed offices for lease to nonprofits, nonprofit suites, shared amenities, numerous meeting and event spaces, and a drop-in coworking space. Learn more at cfsaz.org/campus.



The **Lesbian, Gay, Bisexual, Transgender & Queer (LGBTQ+) Alliance Fund** seeks to foster charitable giving in support of innovative programs and initiatives that benefit the LGBTQ+ community in Southern Arizona. Created in 1999 in partnership with the National Lesbian and Gay Community Funding Partnership, the Alliance Fund connects donors with projects that benefit the LGBTQ+ community through annual competitive grant rounds and endowment building. Learn more at cfsaz.org/alliancefund.



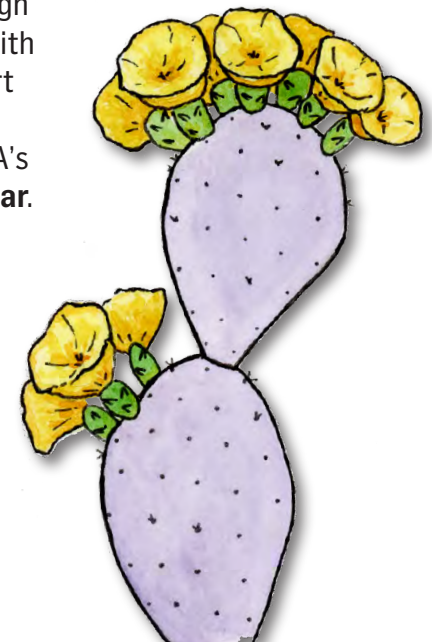
The **Local News Initiative of Southern Arizona** was created to help strengthen local news and information in our community and fill critical gaps. The Initiative raises public awareness about the impact of the loss of local news in our community and the local solutions and opportunities to address it. The goal is to build philanthropic support and make grants to support increased local news and information about and for our community. The Local News Initiative is also proud to lead Press Forward Southern Arizona, part of a network of chapters across the country where funders bring new donors and foundations together to expand resources for local news. Learn more at cfsaz.org/localnewsinitiative.



Launched in April 2022, the **Nonprofit Solar Project** offers local nonprofits the opportunity to meet a significant portion of their energy needs through solar power. The Nonprofit Solar Project was developed in partnership with Solar United Neighbors and is funded primarily through generous support from an anonymous CFSA donor. Additional support comes from Tucson Foundations, Tucson Electric Power, and individual donors through CFSA's Environmental Sustainability Impact Fund. Learn more at cfsaz.org/solar.



Pima Alliance for Animal Welfare (PAAW), an initiative of CFSA, was established in 2012 to ensure that all Pima County companion animals have a loving home and humane care. PAAW brings together animal-loving representatives from nonprofits, county shelters, rescue groups, churches, businesses, and more. Over the last ten years, the initiative has hosted over twenty community-wide gatherings and facilitated numerous local adoption events. Learn more at cfsaz.org/paaw.



Our Services



Individuals and Families

CFSA provides personalized service to individuals and families to help identify and actualize your philanthropic goals. We learn about your interests and recommend a combination of giving vehicles to best achieve those goals.

Southern Arizona Businesses

CFSA offers expertise and administrative support to large and small corporations and businesses to efficiently contribute to the community.

Private Foundations

While establishing a private foundation remains an upfront tax-advantaged solution, some philanthropists find that they can achieve the same lasting impact by opening a donor advised fund with CFSA, while avoiding the burdensome reporting requirements and potential taxes.

Professional Advisors

Individuals rely on professional advisors — attorneys, financial planners, CPAs, trust officers, investment advisors, and insurance agents — to guide them in the process of making decisions about their financial and estate plans. CFSA partners with professional advisors to help establish giving options that maximize their clients' tax benefits and ensure their philanthropic intent is honored.

Southern Arizona Nonprofit Organizations

In addition to the financial support provided to nonprofits through donor advised grants and competitive grantmaking, CFSA also supports local nonprofits beyond the check with capacity-building and technical assistance through its Center for Healthy Nonprofits.

The Center's training programs include a variety of workshops, roundtables, and seminars featuring both "hot topics" and essential nonprofit management and leadership curricula. By tapping into the rich resources of the regional nonprofit consulting community and nationally recognized experts, the Center offers nonprofits of all sizes valuable guidance and skill development.

CFSA also provides endowment management services for nonprofits ready to engage in endowment building to provide financial support to their organization in perpetuity.

Supporting Organizations and Geographic Affiliates

Supporting Organizations

Howard V. Moore Foundation was established through the estate of Howard V. Moore and makes qualifying distributions in the areas of education, women's health, and children in Yuma, Arizona.

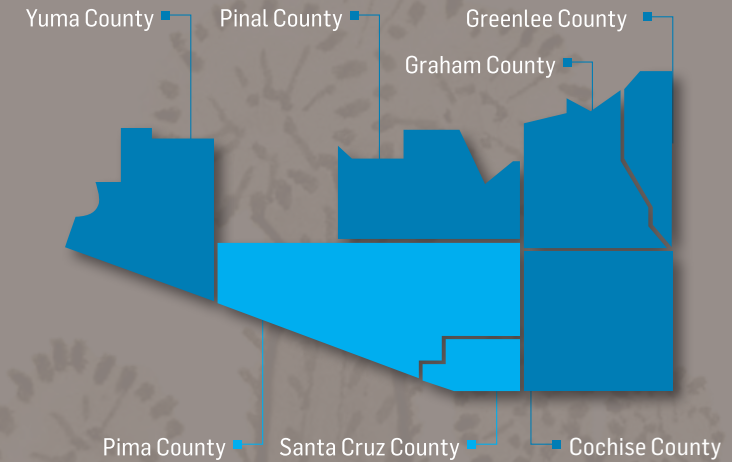
Social Venture Partners Tucson combines the power of business with the passion of philanthropy to enhance philanthropic education and invest in innovative nonprofit organizations.

Sycamore Canyon Conservation Foundation was established to monitor, maintain, and repair certain environmentally sensitive areas near Tucson, Arizona.

William Edwin Hall Foundation awards grants annually to nonprofit organizations that support the needs of children and youth. The William Edwin Hall Foundation's Board of Directors sets funding priorities, reviews the grant reports and grant proposals, and recommends funding to the Community Foundation for Southern Arizona's Board of Trustees.

Geographic Affiliates

Santa Cruz Community Foundation (SCCF) is a permanent charitable resource founded in 2001 by area residents to empower their community to invest in itself. SCCF assists Santa Cruz County to prepare for the future by strengthening the community through scholarships and grants to local nonprofit organizations. Learn more at cfsaz.org/santacruz.



Investing in Southern Arizona

Thanks to our donors and funding partners, CFSA is the largest grantmaker in Southern Arizona. With a primary focus on Pima and Santa Cruz counties, CFSA supports a seven-county region that includes secondary grantmaking markets in Cochise, Yuma, Graham, Greenlee, and Pinal counties.

Since 1980, CFSA has given over \$275 million to the communities it serves. Today, we have over \$200 million in assets and over 500 funds. CFSA's vision to create a vibrant and equitable community for all Southern Arizonans would not be possible without the generosity of our donors.

Leadership and Staff

2023 - 2024



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Community Foundation for Southern Arizona

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