

Together, we are building a thriving Southern Arizona.

At the Community Foundation for Southern Arizona (CFSa), 2023 was a time of listening and learning, a time to examine every aspect of our work. It was a time to refine our why and improve our how.

The needs we are seeing and the systemic nature of the challenges we face in climate, housing, and education call for bold solutions and the collective commitment of our community to enact real, lasting change. We are grateful to everyone who shared their time, knowledge, and perspectives throughout the year. Your input was essential to the development of our new strategic plan — BLOOM — and a new mission and vision to guide our work.

Mission: To build a thriving Southern Arizona through philanthropy.

Vision: A vibrant and equitable community for all Southern Arizonans, now and forever.

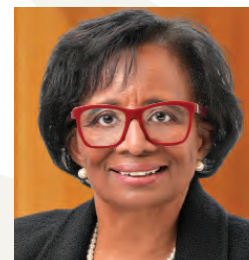
In the coming year, we will continue learning and cultivating deep community knowledge to support our donors and professional advisor partners and will reimagine how we communicate actionable information to all of our community collaborators.

Thank you for your partnership in creating a Southern Arizona where everyone has the opportunity to thrive. When we work together, the impossible becomes possible.

In Southern Arizona, we BLOOM together.



Jenny Flynn
President and CEO



Styne Hill
Board Chair



Scan to read more,
or visit cfsaz.org



The Power of Partnership

Community & Collaboration in Santa Cruz County



Rising above the intersection of Grand Avenue and Crawford Street in Nogales, Arizona, the seat of Santa Cruz County, the restored clock tower of the Historic Nogales City Hall and Fire Station has watched over the borderlands for more than a century, a brick-and-mortar monument clad in stucco the color of desert sand and capped with a dome the creamy white of saguaro blossoms.

Today, the building is home to the Pimeria Alta Historical Society (PAHS), a nonprofit that, since 1948, has been dedicated to preserving and sharing the region's history and heritage, home to a research library, rotating exhibits, newspaper archive, photography collection, and more.

Last year, PAHS was one of 15 nonprofits to benefit from funds that Santa Cruz County received through the 2021 Federal American Rescue Plan Act (ARPA), passed by Congress to help rebuild communities hard-hit by the COVID-19 pandemic. While local governments had broad latitude in how they could spend ARPA funding, the County Board of Supervisors

prioritized direct investment in their communities, directing \$1.5 million of \$9 million received to businesses and other organizations. The Santa Cruz Community Foundation (SCCF, a geographic affiliate of the Community Foundation for Southern Arizona) helped market the program and select awardees.

In partnership with neighboring La Linea Art Studio, a cooperative art and event space with the mission of enriching Ambos Nogales (both cities of Nogales) through studio spaces, galleries, classes, and workshops, the organization channeled its grant funding in ongoing work to revitalize downtown Nogales and the Morley Avenue Arts District with investments to support exhibitions, classes, history tours, and public art projects, including "Nogales," a mural by local artist Carlos Ibarra.

The 36' by 18' painting represents the sister cities of Nogales on either side of the U.S.-Mexico border: two babies, gigantic and diaphanous, embody the sun and moon, floating over a townscape, facing one another across a towering tree

that bears a massive heart with echoes of the classic "córason" image from traditional Lotería cards but suggesting a melding of humanity, industry, and nature.

"With COVID, the closing down of the border, and the devaluation of the peso, a lot of the business and tourism that used to come up from Mexico has decreased," said Christine Courtland, president of PAHS. "Downtown Nogales [Arizona] has suffered, and a lot of places have shuttered."

As part of the effort to unshutter those buildings, historical societies across the region have formed a coalition, representing Rio Rico, Patagonia, and Tubac. Organizers hope to soon recruit communities on the Mexico side of the border.

"It's really exciting to have gotten this started and be working together to revitalize our communities," Courtland said. "We're all small nonprofits and working together is the only way to make this happen."

That strategy resonates with Christopher Young, chair of the advisory board of SCCF.

At the same time, Young points out that working in rural communities brings some distinct advantages, which make those collaborations even more feasible. “We’re very family-centered here, and very close-knit,” he said, “We all know one another, so we can just pick up the phone and say, ‘Hey, can you meet this afternoon?’ whereas that might not happen in a larger city. In rural communities, things can get done a lot more quickly.”

Both ideas — the importance of collaboration and the ability to streamline

processes to make things happen — were on full display this past year in two grant programs administered by Santa Cruz County working together with consultant Angie Donelson, SCCF, and CFSA.

Collaboration by Design

In the wake of COVID-19, Santa Cruz County received \$1.5 million through the American Rescue Plan Act, earmarked to help strengthen local communities and accelerate pandemic recovery for local businesses, nonprofits, and working artists. To strategize the best way to leverage those funds, County officials tapped the expertise of Angie Donelson, PhD, a longtime city planner turned

consultant working as an economic geographer and a social scientist focused on the impact of place-based investments.

Donelson developed two programs — one for forgivable loans, one for grants — then teamed up with the Community Foundation for Southern Arizona and its geographic affiliate, the Santa Cruz County Community Foundation, to implement the programs in the spring of 2022.

The forgivable loans program, which distributed \$1 million among 77 businesses, working artists, and not-for-profit organizations, was designed to infuse essential capital into the County's communities. There was an innovative twist: for the loan to be forgiven, recipients were tasked with allocating 10% of the loans toward either building operational capacity or strengthening other organizations in the community. The latter was done by making donations, volunteering in schools, or providing otherwise paid services free-of-charge.

“The intent was twofold,” Donelson explained. “Not just stabilizing businesses and organizations directly, but also fostering broader impact within the community.”





In parallel, the grants program focused specifically on nonprofits with proposals that would not only mitigate specific damages from the pandemic but also strengthen the community overall. CFSA managed the application process, with proposals evaluated by SCCF based on their deep expertise with regard to local organizations and community needs. The process resulted in \$480,000 distributed among 15 recipients, and as with the forgivable loans program, the initiative incorporated an unusual requirement to leverage the power of collaboration: no organization was eligible for a grant on its own. In fact, all proposals had to be built on a partnership with at least one other group.

"Partnerships are critical to success," Donelson said. "While an organization might do many things well, no organization does everything well. So, when we join forces, that collective effort produces more than the sum of the parts."

Also key to the grants program was ensuring that applicants were qualified for federal funding. Many applicants had never received federal funds before, including 9 of the 15 organizations that were ultimately awarded grants, and the process of making an organization compliant — meeting criteria that encompasses accounting, record-keeping, reporting, and more — can be a steep climb, especially for nonprofits already strapped for resources. But it's a climb with a great view at its crest.

"If you're a small nonprofit and you haven't gone through that process before, once you're federally compliant, it's a huge leap forward, allowing you to apply for other federal money in the future," Donelson said, noting that many of the groups who took on that challenge later shared their appreciation. "Several talked about how just through that process they'd already grown as an organization, integrated new best practices, learned so much," she said. "It was hard work, but it was also

wonderful to see that and hear that."

In the end, the nearly 100 awards between both programs fueled recovery in communities across Santa Cruz County: Amado, Carmen, Nogales, Patagonia, Rio Rico, Tubac, and Tumacacori. Funding supported an incredible range of initiatives: a youth agribusiness incubator, a community kitchen, professional development for artists, home rehabilitation, environmental restoration, local journalism, tourism, regional economic development, and dozens of independent small businesses. What all had in common was people and organizations coming together to build back their communities.

"We're all interdependent," Donelson said, architect of that unique dimension to the Santa Cruz County ARPA programs. "We can do programs on our own and do great work. But when people collaborate, there's magic. I don't know how else to say that."

III SOUTH 32



South32 Hermosa Community Fund

While many of the organizations working to empower communities in Santa Cruz County have been around for decades, a relative newcomer is the global mining and minerals company South32. Since it acquired the Hermosa project in 2018, South32 has worked with CFSA to catalyze community development and provide vital support for nonprofits. Through the South32 Hermosa Community Fund, a donor advised fund with CFSA, the company has invested nearly a million dollars in the county via grants since the fund's inception in 2019.

One notable beneficiary of the South32 Hermosa Community Fund's support is a job training program through the Boys and Girls Clubs of Santa Cruz County. Geared towards high school students entering the workforce, the initiative offers hands-on experience and essential skill training. Ongoing support from the South32 Hermosa Community Fund helps the program prepare youth for meaningful employment, benefiting students as well as the broader community.

"The program highlights a key element of South32's philanthropy, which has emphasized capacity-building and sustainability from the outset," said Judy Brown, Head of South32's External Affairs. "It's the same idea as the old adage, 'Give a man a fish and you feed him for a day. Teach a man to fish and you feed him for a lifetime,'" she continued, noting that historically, mining operations have often been part of a boom-and-bust cycle in surrounding communities.

"To prevent something like that from occurring, what can we do is, from the beginning, work toward capacity-building in communities," Brown said. "Whether that's transferable skills for high school students or infrastructure project for nonprofits, so that they can grow in a sustainable way that's not dependent on any particular company or industry."

While much of that work is done through South32 Hermosa Community Fund grants, South32 also collaborates directly with nonprofit organizations in local communities, by supporting grant-writing workshops and committing in-kind resources, like a transformative investment in the East Santa Cruz County Food Bank.



Delivering on the Promise of Community

The East Santa Cruz County Food Bank evolved from humble beginnings into a critical resource for food-insecure people and households across the region. Established in 1984 by volunteers (and still run entirely by volunteers to this day), the organization initially operated from the trunk of a car, then expanded to take over a rented garage, before graduating to a multipurpose room of about 400 square feet in a Catholic church — still a small space from which to provide a lifeline to thousands experiencing food insecurity across 700 square miles.

Over those years, the Food Bank has grown its reach with indispensable support from the South32 Hermosa Community Fund.

“They help a lot in terms of finding the people that need our help and letting them know that we’re here,” said James Staudacher, President of the East Santa Cruz Food Bank. “They also support us with funding, and we try to make that really simple. Because we’re all volunteers, it’s not a complex budget. If you give us money, we’re going to spend it on food, and we’re going to give that food to people away.”

That simplicity doesn’t erase the fact that for food banks, more really is more, and last year South32 delivered more — much more. The company turned an empty building it had acquired in Patagonia into the new headquarters for the East Santa Cruz County Food Bank — an act that has dramatically increased the nonprofit’s ability to serve county residents in need, Staudacher said.

“The strength of working in a rural county lies in the relationships between people and a real dedication to taking care of your neighbors. That’s what we do, with help from partners like South32 and the Community Foundation for Southern Arizona.” —James Staudacher



South32 remodeled the facility to create an industrial-scale warehouse, complete with a loading dock and large commercial refrigerator, enabling the Food Bank to now also procure and distribute perishables like milk and eggs, a capability they previously lacked. The South32 grant also equipped the new facility with essential shelving, tables, and pallet jacks, further boosting the group's operational capacity and efficiency.

The benefit of all that support not only directly helps the Food Bank and its clientele, but the benefits also

ripple out through the organization's collaborators, including the Patagonia Youth Enrichment Center, Senior Citizens of Patagonia, schools, and church groups. These alliances pool efforts for food drives, outreach programs, and educational initiative that help provide food and inclusive, holistic development, and self-sufficiency across the County.

"It's always a challenge to make sure people don't fall through the cracks. We have 700 square miles in Eastern Santa Cruz County, but when we find people who need a

delivery, we make that delivery," Staudacher said.

He continued, "The strength of working in a rural county lies in the relationships between people and a real dedication to taking care of your neighbors. That's what we do, with help from partners like South32 and the Community Foundation, who have just been so incredibly competent and thoughtful. We try to foster a real sense of community for the whole community, and partners like that make it so much more possible."

The Power of Collective Giving

Stone Canyon Community Foundation Fund



The Stone Canyon Community Foundation Fund recently got some fantastic news from STEP, a nonprofit that supports highly motivated students from low-income families across Tucson. They learned that Daniel, one of the students supported by Stone Canyon's recent grant to STEP, will be the first in his family to attend college. And not just any college: Daniel earned a full scholarship to Harvard University.

STEP is one of the dozens of organizations the Stone Canyon Community Foundation Fund has supported over the years, and Daniel's success is one of many inspiring stories that let contributing members know they're making a difference in the larger Southern Arizona region they call home.

Now 16 years on and stronger than ever, the Stone Canyon Community Foundation Fund — an all-volunteer initiative distinct from Stone Canyon Club, structured as a donor advised fund with the Community Foundation for Southern Arizona — has given some \$3.6 million to Tucson-based nonprofits that serve their unwavering objective of “empowering youth to achieve their dreams.”

Origin Story

The Stone Canyon Community Foundation Fund has a simple origin story. “There were four couples having dinner one night,” said Paul Snyder, who was one of those eight and is the current chair of the Fund's advisory board. “A lot of

us had been involved in not-for-profits and charitable giving before we'd moved here.”

The discussion turned to the significant need across Tucson — as much or more than in the cities and towns they'd moved from — and the idea arose of sharing their philanthropy with this new region they'd found and loved, pooling their giving in a collective fund. “The idea caught on,” Snyder said. “It grew from us four couples to about 10 in a few weeks, and it just kept going from there.”

To this day, however, the group's focus and mission have never changed: The Stone Canyon Community Foundation Fund supports nonprofit organizations focusing on positively impacting educational success, quality of life, and development of youth-in-need within the greater Tucson area.

Many of the founders were teachers or worked in education and knew of the long-range, compounded returns of investing in learning and wellness early in life. Snyder himself has always been inspired by the “pay-it-forward concept” and the idea that just one person can spark transformative change in someone's life.

“When we hear about someone from Youth On Their Own who got a path to college and went on to become a wealth advisor at an asset management firm, or when we visit Casa de los Niños and see what they're achieving — that's how



you see you're making a difference," Snyder said. "We're not the sole provider to those organizations, but we help with their process, and I think our residents feel a great sense of pride that they're having that impact and contributing to the Tucson community."

Achieving Longevity

There's no secret sauce in the Stone Canyon Community Foundation Fund's recipe for success. The magic comes from a mix of intentional ingredients, each complementing the effects of the others. For example, as certain responsibilities grew in scope, the advisory board formed committees to take on those needs. Many hands make light work, but the change also created new ways for more community members to be involved in the Fund without it taking over anyone's life.

One of those committees is for events — another important ingredient to Stone Canyon's success. Some events directly support their mission, such as bringing in leaders from nonprofits who speak to their work, or young adults who directly benefited from that work and share stories of changed lives, which affirms value for current participants and inspires others to join in. Other events feature speakers with special knowledge or experience — former race car drivers, war heroes, scientists who know the geology of Stone Canyon — to strengthen community bonds by bringing people together.

In recent years, the advisory board also established succession planning for leadership. The secretary or treasurer in a given year becomes that board's vice chair the following year and chair the year after that. That person then continues serving at least one more year as immediate past chair. The arrangement creates a pipeline of leadership and balances the critical need for continuity with the equally important need for fresh ideas and perspective.

The Art and Science of Giving Back

Of course, the heart of the Fund's endeavors is annual grantmaking — today, about 25 grants each year — and over time, that work has evolved to be a well-oiled machine. "The process begins with a user-friendly online platform that streamlines receiving and reviewing applications," explained Rosemary Chansky, who currently leads the grants committee and has served as part of the group for 8 years.

That tool, in tandem with a clear evaluation rubric and simple numerical rating system, gives all committee members a way to identify the requests that best meet the Fund's mission. There are, of course, some initial differences in opinion on that point. Committee members discuss. On occasion, particularly for applications from nonprofits new to the Fund, members will team up for a site visit to learn more and report back to the full committee what they learned.

The overall process produces consensus nearly 100 percent of the time. When everything has been vetted, the committee chair writes and delivers a report to the full advisory board, which then works out final decisions on awards and allocations, but it's the convictions of the committee that carry the day.

"Members make very compelling cases for who we should fund and why, and in my opinion, that's the beauty of the grants committee," Chansky said. "Every application is evaluated by every member — that's unusual. Everyone gets to voice their opinion, and it's based on the relationships we've developed with these nonprofits."

Chansky notes that she and others on the committee have visited and personally know almost every group that Stone Canyon supports. "They know what they're doing because they've seen it with their own eyes," Chansky said. "When you're evaluating an application, you can read and read what's written, but it's still very different when you see it in action. It becomes a passion. No one ever leaves a site without saying, 'Wow, that's amazing. I'm so glad we give our money there.'"



“Stone Canyon Community Foundation Fund has been a steadfast supporter of the Educational Enrichment Foundation for many years. Their generosity allows us to continue addressing student needs in Tucson Unified School District (TUSD), the largest district in Southern Arizona. Our programs reduce barriers and increase access to equitable opportunities for the 70% of TUSD students who qualify for federal free/reduced meals. In 2023, a grant from Stone Canyon Community Foundation Fund paid the interscholastic fees for over 150 high school student athletes. Multi-year funding for these critical programs demonstrates Stone Canyon’s commitment to supporting our community’s students, making an impact in their overall health and academic success.”

—Dawn Bell, Executive Director, Educational Enrichment Foundation

A Living Legacy

Today, the Stone Canyon Community Foundation Fund provides money for each year’s grant cycle with donations that community members contribute annually. On a parallel track, participants are also working to fully realize the Stone Canyon Community Legacy Fund.

Built mainly on pledged estate gifts, supplemented by direct donations, the Legacy Fund will ultimately allow the group to continue its annual giving without relying on annual fundraising. Instead, investment interest may provide a stream of capital for ongoing grantmaking.

The idea was first taken up by former community member Dan Regis, who’d had other experience working with endowments. When Regis left Stone Canyon, he passed that torch to Joel Chansky, who continues the work to this day in his role as vice chair of the advisory board. Standing at roughly \$6 million, the

initiative is well on its way toward meeting the group’s \$10 million goal.

The job of building a legacy fund is new to Joel Chansky, but it is also a familiar role. He’s volunteered in various roles throughout his life, often behind the scenes, feeling a connection to the way Nelson Mandela likened good leadership to a shepherd. He stays behind the flock, letting the most nimble go out ahead, whereupon the others follow, not realizing that all along they are being directed from behind.

“This is probably the first time that I’ve worked for a cause that’s aimed at helping a group that’s really in need,” Chansky said. “It’s meaningful, and when you hear some of the stories of how it’s helping people, it really makes it all worthwhile.”





Partners in Impact

In action, the Stone Canyon Community Foundation Fund is neighbors and friends working together to make a difference. On the books, it's a donor advised fund with CFSA. And where those two realities converge is a partnership built on shared trust, values, and goals.

"The idea of launching and running a foundation was a little daunting," said Cathy Earnest, immediate past chair of the Fund's advisory board and one of its original proponents. "Most of us had just retired, and we were enjoying that lifestyle." Former CFSA President and CEO Clint Mabie laid out the ways that forming a donor

advised fund could achieve what the residents wanted to do while also greatly simplifying that undertaking. As a fund held at CFSA, all donations are tax-deductible, and the burden of bookkeeping and financial responsibilities stays with CFSA, allowing fund participants to focus on their philanthropic objectives.

Beyond getting a fund up and running, CFSA offers expertise, advice, and other services as needed, ranging from support in governance, to tapping into CFSA's networks to connect with nonprofits across Southern Arizona, to formal and informal education.

"This is probably the first time that I've worked for a cause that's aimed at helping a group that's really in need. It's meaningful, and when you hear some of the stories of how it's helping people, it really makes it all worthwhile." —Joel Chansky



“Multi-year support from Stone Canyon has allowed Make Way for Books to serve thousands of children and families through Story School, our bilingual, 10-week family education program in which every family receives a home library of at least 20 high-quality, bilingual, and multicultural children’s books. Through Stone Canyon’s support, Family Literacy Specialists led bilingual Story School sessions where children were immersed in shared reading, movement, and activities focused on building their emergent literacy and language skills.”

Fernando González
Interim Chief Operations Officer
Make Way for Books



Greater Good Ahead

The activities and impact of the Stone Canyon Community Foundation Fund are still evolving today. At the time of this writing, a small committee is nearly finished updating the group’s rolling strategic plan. A key area in that plan centers on how to engage new residents and adapt to changing demographics as younger couples and families move into the community — people familiar with the top-rated golf course and the Stone Canyon Club but who might not know about the Fund and its contribution to Greater Tucson.

“We want to keep the Fund vibrant,” Earnest said, “And we want to make sure it represents the philanthropic wishes of the donors in the Stone Canyon community.” It’s no small task, but the advisory board is up for the challenge and confident in the collaborator at their side. “The people at CFSA have been fabulous partners,” Earnest said, “and I think our relationship with the Community Foundation has become stronger over the years. They’re always there to help, and they are very supportive of all the work that we try to do.”

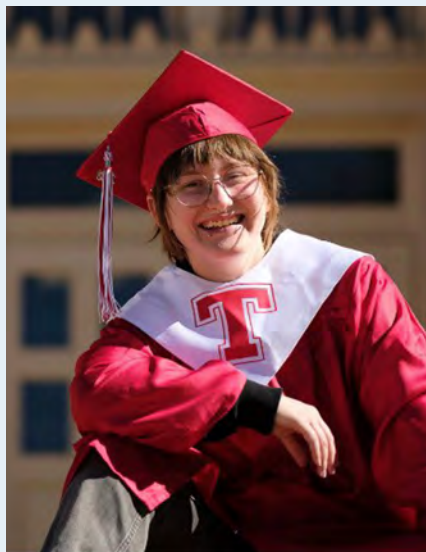


“Because of the generous support and partnership of our friends at the Stone Canyon Community Foundation Fund, Imago Dei Middle School students across all five grades continue to enjoy and benefit from structured play at Playformance, a playbased fitness gym in downtown Tucson. Visits to Playformance provide our scholars with the tools needed to develop leadership and teamwork skills, learn about sportsmanship and fairness, and burn off some energy. It’s also a lot of fun!”

Cameron F. Taylor
Head of School
Imago Dei Middle School

“Stone Canyon Community Foundation Fund has been a champion for teens experiencing homelessness since its founding 15 years ago. The Foundation’s most recent grant to Youth On Their Own (YOTO) in 2023 provided direct assistance to 437 unique YOTO youth, bringing their grand total to over 2,000 youth supported through their generous grant funding. Thank you, SCCF donors, for believing in YOTO youth and investing in their education!”

Elizabeth Slater
Chief Executive Officer
Youth On Their Own



“Junior Achievement of Arizona (JA) is beyond grateful to Stone Canyon Community Foundation Fund and its financial support. With their help, JA served more high school students from limited means than ever before in the Southern District.”

Student impact:

- **89% found a career that matches their skills and interests.**
- **72% learned of a new career pathway.**
- **82% learned the requirements for their field of interest.**

Paloma L. Santiago
District Director
Junior Achievement of Southern Arizona



Organizations supported by The Stone Canyon Foundation Fund include:

Assistance League of Tucson	Lutheran Social Services of the Southwest
Arizona Children's Association	Make Way for Books
Arizona Friends of Foster Children Foundation	Museum School for the Visual Arts
Arizona Science Teacher Association	New Beginnings for Women & Children
Arizona Youth Partnership	Our Family Services
Aviva Children's Services	Painted Sky PTO- Thunderbird Resource Center
Ben's Bells	Parent Aid Child Abuse Prevention Centers
Big Brothers/Big Sisters	Project Access Inc.
Boy's & Girl's Clubs of Tucson	San Miguel High School
Boys To Men Tucson (BTMT)	Somali Bantu Association of Tucson Southern Arizona
Camp Wildcat	Association for the Visually Impaired (SAVI)
Casa de los Niños	Southern Arizona Research, Science and Engineering Foundation (SARSEF)
Child & Family Resources, Inc.	Strength Building Partners
Children's Museum Tucson	Student Expedition Program (STEP)
Desert Dove Farm	Sold No More
Devereux Arizona	Sunnyside Unified School Foundation
Earn to Learn	Teen Outreach Pregnancy Services
Easter Seals Blake Foundation	The Edge School, Inc.
Educational Enrichment Foundation	Touch Point Connection
El Grupo Youth Cycling	TMM Family Services
Flowing Wells Extension Program	Tucson Urban League
Gabriel's Angels	UA Center for Recruitment and Retention of Math Teachers
Girl Scouts of Southern Arizona	United Way
Goodwill of Southern Arizona	Wheel Fun
Higher Ground	YMCA of Southern Arizona
Imago Dei Middle School	Youth On Their Own
Interfaith Community Services	
Junior Achievement of Arizona	
Kids Animals Life and Dreams	
La Paloma Family Services	
Literacy Connects	
Live The Solution	

Financial Highlights Fiscal Year 2023

(July 1, 2022 – June 30, 2023)

Investment Performance

(Endowment Pool as of June 30, 2023)

1-year	8.60%
3-year	6.30%
5-year	4.80%

Balance Sheet

(as of June 30, 2023)

Assets

Cash and Cash Equivalents	\$17,110,915
Investments	\$160,497,750
Unconditional Promises to Give, Net	\$8,292
Contributions Receivable	\$6,165,375
Property and Equipment, net	\$5,550,276
Other Receivables and Other Assets	\$1,862,449
Total Assets	\$191,195,057

Liabilities

Accounts Payable and Accrued Expenses	\$276,775
Grants and Distributions Payable	\$907,665
Deferred Revenue	-
Designated Obligations	\$778,952
Due To Other Agencies	\$9,425,785
Notes Payable	\$2,375,523
Total Liabilities	\$13,764,700

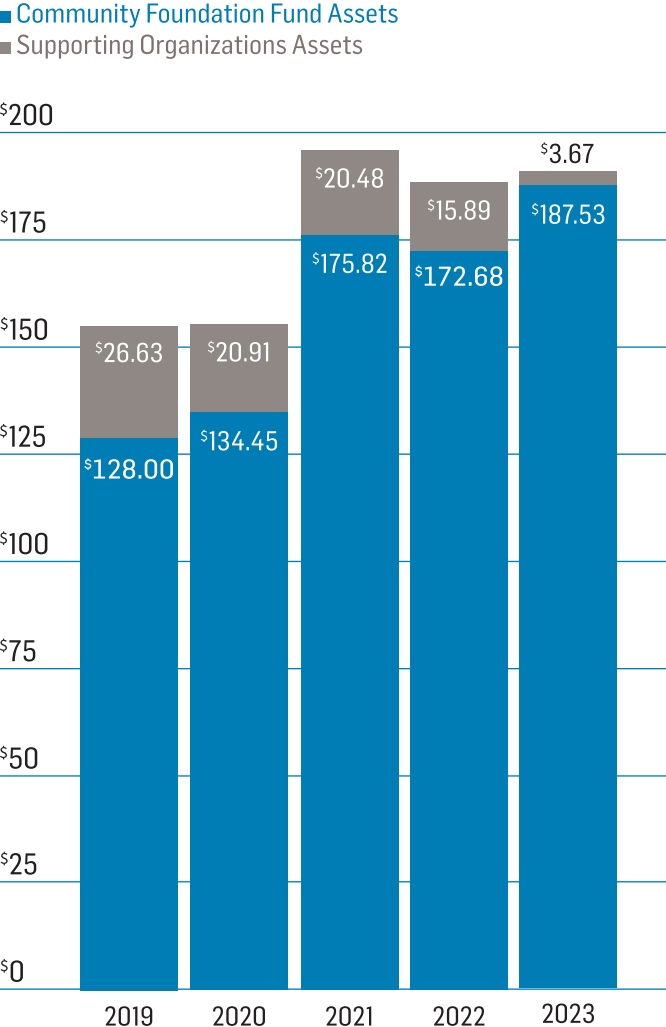
Net Assets

Without Donor Restriction	\$84,489,425
With Donor Restriction	\$92,940,932
Total Net Assets	\$177,430,357

Total Liabilities and Net Assets	\$191,195,057
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Community Foundation Assets in Millions

(Assets as of June 30, 2023)



\$13,761,539
Gifts

\$19,056,483
Grants

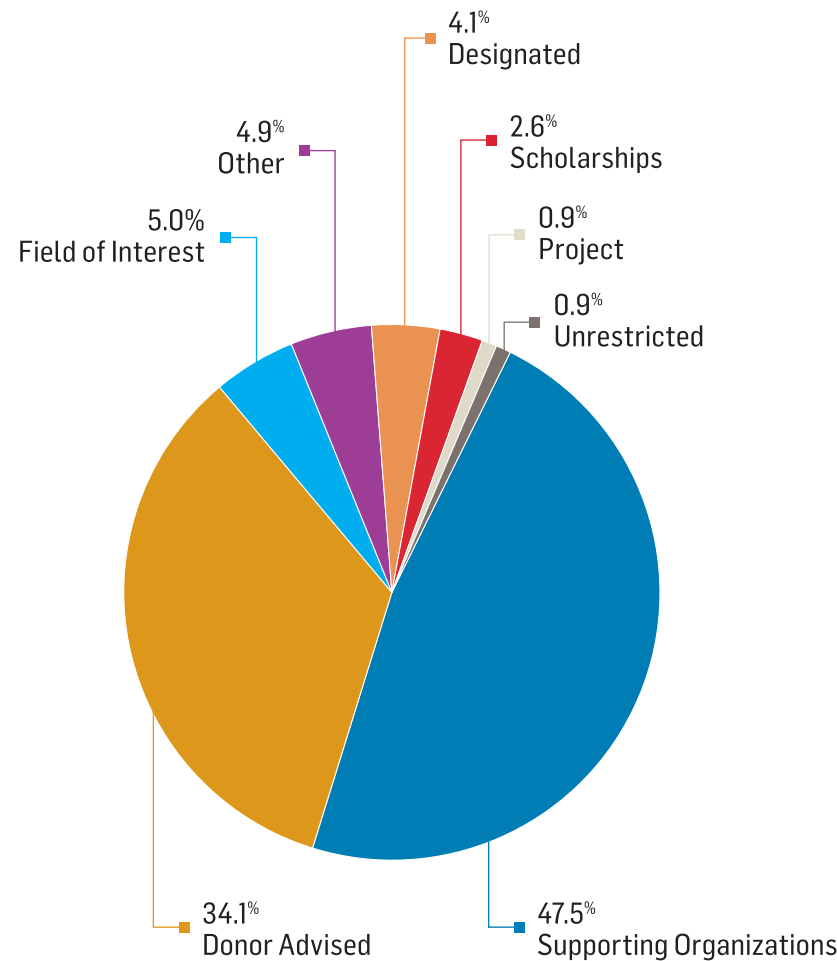
\$488,719
Scholarships
Corporate scholarships \$189,250
General scholarships \$79,500
Criteria-specific scholarships \$219,969

\$14,100
Awards
Diane Lynn Anderson Memorial Award \$500
Excellent Educator Recognition Award \$800
Hiremath Student Integrity Prize \$800
Igor Gorin Memorial Award \$12,000

Community Investments Fiscal Year 2023

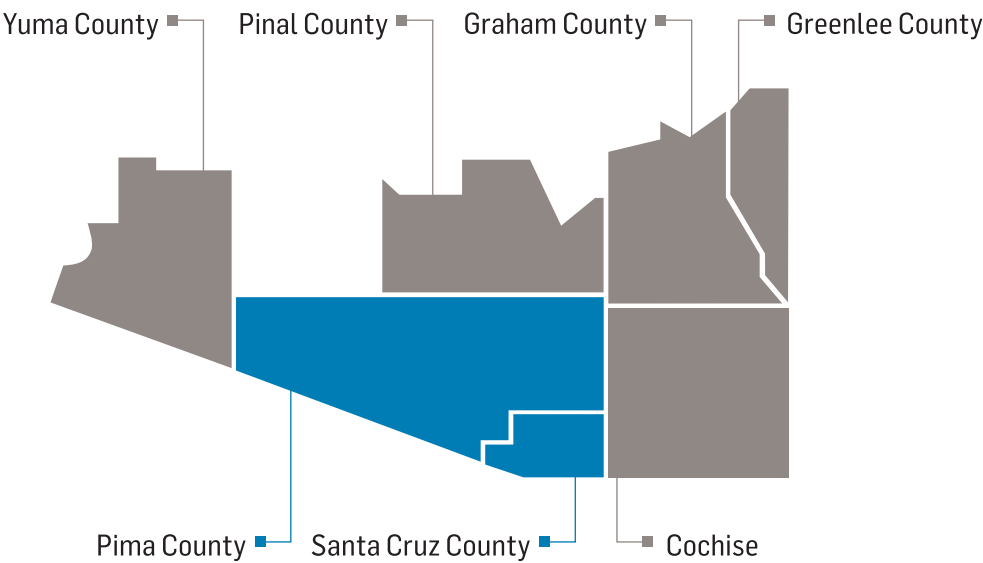
(July 1, 2022 – June 30, 2023)

Grant Distributions



Thanks to our donors and funding partners, CFSA is the largest grantmaker in Southern Arizona. With a primary focus on Pima and Santa Cruz counties, CFSA supports a seven-county region that includes secondary grantmaking markets in Cochise, Yuma, Graham, Greenlee, and Pinal counties.

Since 1980, CFSA has given over \$245 million to the communities it serves. Today, we have nearly \$200 million in assets and over 500 funds. CFSA's vision to create a vibrant and equitable community for all Southern Arizonans would not be possible without the generosity of our donors.



Our Initiatives



The [African American Legacy Fund \(AALF\)](#) works to address the educational and economic disparities faced by African Americans who call Southern Arizona home. Established in 2013, AALF supports innovative educational programs for African American youth in the community. AALF is led by an advisory board whose members are committed to impacting our community, raising funds each year to grant to nonprofit organizations, and building an endowment fund to ensure philanthropic dollars are available in perpetuity.



The [Center for Healthy Nonprofits](#) strengthens the Southern Arizona nonprofit community by offering free and reduced-cost capacity-building workshops and training for nonprofit professionals and volunteers. Nonprofit organizations must keep up with best practices, find the means to learn new skills, and develop their workforce and governing boards as they work to fulfill their missions. Work in the nonprofit sector presents unique challenges, often stemming from too few resources. The Center works to fill that resource gap and maximize the impact of every nonprofit.



The [Community Foundation Campus](#) opened in January 2019 as a shared space for community advancement. The Campus was designed to strengthen Southern Arizona's nonprofit community by cultivating an environment that promotes networking, partnerships, and shared learning. The Campus spans more than 24,000 square feet across three buildings with a central courtyard. It offers open and enclosed offices for lease to nonprofits, nonprofit suites, shared amenities, numerous meeting and event spaces, and a drop-in coworking space.



The [Lesbian, Gay, Bisexual, Transgender & Queer \(LGBTQ+\) Alliance Fund](#) seeks to foster charitable giving in support of innovative programs and initiatives that benefit the LGBTQ+ community in Southern Arizona. Created in 1999 in partnership with the National Lesbian and Gay Community Funding Partnership, the Alliance Fund connects donors with projects that benefit the LGBTQ+ community through annual competitive grant rounds and endowment-building.



Launched in April 2022, the [Nonprofit Solar Project](#) offers local nonprofits the opportunity to meet a significant portion of their energy needs through solar power. The Nonprofit Solar Project was developed in partnership with Solar United Neighbors and is funded primarily through generous support from an anonymous CFSA donor. Additional support comes from Tucson Foundations, Tucson Electric Power, and individual donors through CFSA's Environmental Sustainability Impact Fund.



[Pima Alliance for Animal Welfare \(PAAW\)](#), an initiative of CFSA, was established in 2012 to ensure that all Pima County companion animals have a loving home and humane care. PAAW brings together animal-loving representatives from nonprofits, county shelters, rescue groups, churches, businesses, and more. Over the last ten years, the initiative has hosted over twenty community-wide gatherings and facilitated numerous local adoption events.

Our Services



Individuals and Families

The Community Foundation for Southern Arizona provides personalized service to individuals and families to help you identify and actualize your philanthropic goals. We learn about your interests and recommend a combination of giving vehicles to best achieve those goals.

Some giving vehicles are designed to support a specific charity over several years or support a particular cause of the donor's choosing. Other giving vehicles allow the individual or family to receive an immediate tax deduction with the continuing ability to recommend grants to various charities year after year.

You can also choose to partner with CFSA to build our investments in the community. CFSA's community endowment fund seeks to support Southern Arizona and adapt to our region's most pressing needs, now and into the future.

Southern Arizona Businesses

CFSA offers expertise and administrative support to large and small corporations and businesses to efficiently contribute to the community. While individual business needs vary, they can benefit from CFSA's professional administration services to leverage their support by:

- Distributing grants on behalf of the business.
- Providing status reports, thereby reducing its internal processes.
- Ensuring grants are sent to legitimate nonprofit organizations supporting the community.
- Recommending specific community needs that align with their mission and philanthropic goals.

Private Foundations

While establishing a private foundation remains an upfront tax-advantaged solution, some philanthropists find that they can achieve the same lasting impact by opening a donor advised fund with CFSA, while avoiding the burdensome reporting requirements and potential taxes.

Established family and private foundations may experience similar benefits by converting into a donor advised fund with the Community Foundation. Family members continue to make grant recommendations, and CFSA ensures that the donor's original philanthropic objectives are honored.

A donor advised fund can be used to give now, give later, or both. In addition, a donor advised fund succession plan can engage the next generation of family members creating a lasting legacy of philanthropy.



Professional Advisors

Individuals rely on professional advisors — attorneys, financial planners, CPAs, trust officers, investment advisors, and insurance agents — to guide them in the process of making decisions about their financial and estate plans. CFSA partners with professional advisors to help establish giving options that maximize their client's tax benefits and ensure their philanthropic intent is honored.

Southern Arizona Nonprofit Organizations

In addition to the financial support provided to nonprofits through donor advised grants and competitive grantmaking, CFSA also supports local nonprofits beyond the check with capacity-building and technical assistance through its Center for Healthy Nonprofits.

The Center's training programs include a variety of workshops, roundtables, and seminars featuring both "hot topics" and essential nonprofit management and leadership curricula. By tapping into the rich resources of the regional nonprofit consulting community and nationally recognized experts, the Center offers nonprofits of all sizes valuable guidance and skill development.

CFSA also provides endowment management services for nonprofits ready to engage in endowment building to provide financial support to their organization in perpetuity.



Supporting Organizations and Geographic Affiliates

Supporting Organizations

[David and Norma Lewis Foundation](#) supports global initiatives that give people the tools and resources to build hope, equality, opportunity, justice, equity, and compassion in human relations. They also support Southern Arizona creative arts organizations and initiatives that help the less fortunate succeed.

[Howard V. Moore Foundation](#) was established through the estate of Howard V. Moore and makes qualifying distributions in the areas of education, women's health, and children in Yuma, Arizona.

[Social Venture Partners Tucson](#) combines the power of business with the passion of philanthropy to enhance philanthropic education and invest in innovative nonprofit organizations.

[Sycamore Canyon Conservation Foundation](#) was established to monitor, maintain, and repair certain environmentally sensitive areas near Tucson, Arizona.

[Thomas R. Brown Family Foundation](#) supports the community through grants to qualified charitable, scientific, and educational organizations, with focus areas on STEM education and research, economics education, civic leadership, and workforce development.

[William Edwin Hall Foundation](#) awards grants annually to nonprofit organizations that support the needs of children and youth. The William Edwin Hall Foundation's Board of Directors sets funding priorities, reviews the grant reports and grant proposals, and recommends funding to the Community Foundation for Southern Arizona's Board of Trustees.

[Worth and Dot Howard Foundation](#) offers educational scholarships to a wide range of meritorious individuals from designated Arizona schools, community colleges, and other higher learning institutions.

Geographic Affiliates

[Santa Cruz Community Foundation](#) is a permanent charitable resource founded in 2001 by area residents to empower their community to invest in itself. SCCF assists Santa Cruz County to prepare for the future by strengthening the community through scholarships and grants to local nonprofit organizations.

Leadership and Staff 2022-2023

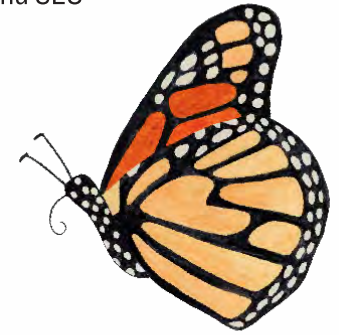
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The Community Foundation for Southern Arizona is in compliance
with the National Standards for U.S. Community Foundations.

