



Community
Foundation
for Southern Arizona

Report to
the Community
Fiscal Year 2019

The background of the entire page is a photograph of a desert landscape at sunset. In the foreground on the right, a large saguaro cactus stands prominently, with the sun positioned directly behind it, creating a dramatic starburst effect. The sun is a bright, glowing orb that illuminates the sky and the surrounding landscape. The sky is filled with soft, orange and yellow clouds, and the horizon is marked by a range of low mountains. The middle ground shows a vast, flat desert valley covered in sparse, low-lying vegetation. A winding road or path is visible in the distance, leading towards the horizon. The overall mood is serene and hopeful, reflecting the organization's mission and vision.

Our Mission

Create a stronger community by connecting donors to causes they care about now and forever.

Our Vision

To improve the quality of life in Southern Arizona by stewarding donor and community resources to measurably affect change.



The Community Foundation for Southern Arizona
is in compliance with the National Standards for
U.S. Community Foundations.



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Excellence. Accountability. Impact.™



Community
Foundation
for Southern Arizona

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Together, we are building a stronger community for all.

The Community Foundation for Southern Arizona is home to philanthropists who embody the compassion and generosity of spirit that define our community.

We believe we can achieve more together than alone. The theme of this year's annual report reflects CFSA's commitment to "building community" by providing opportunities and systems for people to come together, learn from each other, and make a difference—today and in the future.

Through CFSA, donors from throughout the region connect and unite to support the causes that matter most. Last year, CFSA made its largest investment in strengthening our nonprofit community. Over four million dollars was invested to create an inclusive space where the community can come together, the Community Foundation Campus.

The Campus addressed a critical need in our community for a central hub of shared learning where experts share knowledge openly, mentorship happens spontaneously, and collaboration flows naturally. Since opening, the Campus has welcomed hundreds of nonprofits, hosted over 150 trainings, meetings, and networking events, and has provided countless hours of free capacity building support to our nonprofit community.

In 2019, CFSA worked collaboratively with our donors to fund a record grant round through our CORE Donor Collaborator program. We are growing assets through a prudent long-term investment strategy that has placed CFSA in the top 10% among our peers in investment performance over the last decade.

With your support, we are building a community where all have an opportunity to not only make a living but make a life.

Jan Leshner
Chair, Board of Trustees

J. Clinton Mabie
President and CEO



Jan Leshner



J. Clinton Mabie



Our Programs

African American Legacy Fund (AALF) has a simple goal: direct dollars and foster collaboration among organizations and individuals serving the most pressing needs of the African American and greater Tucson community. The initiative mirrors others around the country promoting greater investment in the African American community. Led by a board of community leaders, the vision for AALF is to become the forum for the community to collaborate, prioritize its needs and aspirations, and to improve the quality of life of everyone living in metropolitan Tucson.

The **Latino Community Fund (LCF)** is grounded in *cariño*, which is the Spanish word for love, caring, and compassion. Family and community are at the heart of Latino values and inspire giving. LCF promotes love for community and viewing your community as an extension of your family. Its mission is to build on the Latino legacy of giving by inspiring action and advancing love and justice within families and communities, and it focuses on Latino-led, Latino-serving nonprofits that create real, positive, lasting change in our community through racial equity and social justice.

The **Lesbian, Gay, Bisexual, Transgender & Queer (LGBTQ+) Alliance Fund** seeks to foster charitable giving in support of innovative programs and initiatives that benefit the LGBTQ+ community in Southern Arizona. Created in 1999 in partnership with the National Lesbian and Gay Community Funding Partnership, the Alliance Fund addresses the chronic pattern of underfunding of lesbian, gay, bisexual, transgender and queer programs and supports efforts to address these issues through philanthropy and endowment building. The Alliance Fund connects donors with projects that benefit the LGBTQ+ community through an annual competitive grant round.

Making Action Possible (MAP) Dashboard was created to measurably improve Southern Arizona through data-driven, collective civic action and education. MAP fills a gap by providing a common collection of information upon which to evaluate our community and collaborate to address our shared issues. MAP Dashboard is sponsored by the local community and the product of a partnership between the Community Foundation for Southern Arizona, the Pima Association of Governments, the Southern Arizona Leadership Council, Sun Corridor, Inc. and the University of Arizona. The UA's Economic & Business Research Center maintains, updates, and administers the MAP Dashboard website.

Pima Alliance for Animal Welfare (PAAW) is a volunteer organization working toward ensuring that all Pima County companion animals have a loving home and humane care. An initiative of CFSA, the group currently has three focus areas: building up and spreading the word about resources for people and their pets; a campaign to adopt locally, culminating in a mega adoption event; and a program to help housebound seniors and disabled individuals get what they need for their pets.

See pages 4-7 to learn more about our program activities in the past year.

Our Services

Individuals and Families: The Community Foundation for Southern Arizona (CFSA) staff members provide personalized service to individuals and families to assist them in identifying their philanthropic goals. We learn about their interests and discuss plans that align with their passion, whether it is a community effort or a specific nonprofit organization. There are many ways to fund causes during one's lifetime and beyond. There are also ways to partner with CFSA to build our investment in the community now and forever.

- Some plans are designed to support a specific charity over a number of years or to support a particular community cause of the giver's choosing.
- Other plans allow the individual or family to recommend grants to various charities year after year.
- Still others help build our community's endowment fund, providing a path for the Community Foundation to address Southern Arizona's most pressing needs now and into the future or support the General Scholarship Fund, providing higher education assistance to local students who are often the first in their families to earn college degrees.

Southern Arizona Nonprofit Organizations: CFSA staff members serve as a philanthropic resource to nonprofit organizations. This can be done in several ways, such as providing informational seminars to staff and board members about the benefits of estate gifting, consulting with individuals who want to make gifts to these organizations, and providing endowment management services.

Supporting Organizations and Geographic Affiliates

Southern Arizona Businesses: CFSA offers expertise and administrative support to corporations and businesses of all sizes to effectively contribute to the community. While individual business needs vary, they have the opportunity to benefit from the professional administration services offered by CFSA to leverage their support to the community by:

- Distributing grants on behalf of the business and providing status reports on them, thereby reducing its internal processes.
- Ensuring grants are sent to legitimate and well-run nonprofit organizations supporting the community.
- Recommending specific community needs that demonstrate effective ways of accomplishing their mission.

Private Foundations: In recent years, families who have established private foundations have found that converting their Private Foundation into a Donor Advised Fund with the Community Foundation offers a number of benefits that include:

- Avoiding burdensome reporting requirements and certain taxes imposed on private foundations.
- The founding donors' philanthropic wishes will continue to be honored, and although family members continue to make granting decisions, the Community Foundation will ensure that the foundation's original philanthropic objectives remain in place.

Professional Advisors: Individuals rely on professional advisors—attorneys, financial planners, CPAs, trust officers, investment advisors, and insurance agents—to guide them in the process of making decisions about their estate plans. These professional advisors collaborate with CFSA staff to set up mechanisms to honor the donor's intent now and forever. They also work with us to build relationships with potential donors and with other professional advisors in the community.

Supporting Organizations

Arts Foundation for Tucson and Southern Arizona supports our regional creative fabric by making grants to artists and arts organizations, offering professional development for the creative community, managing our public art program, and advocating for the value of the arts.

CFSA Properties, Inc. holds, owns and operates real properties to benefit the mission of the Community Foundation for Southern Arizona.

The **David S. and Norma R. Lewis Foundation** supports global initiatives that give people the tools and resources to build hope, equality, opportunity, justice, equity and compassion in human relations. They also support Southern Arizona creative-arts organizations and initiatives that help the less fortunate succeed.

Howard V. Moore Foundation makes distributions to the Community Foundation for Southern Arizona in support of philanthropic purposes.

Social Venture Partners Tucson (SVP) combines the power of business with the passion of philanthropy to enhance philanthropic education and invest in innovative nonprofit organizations.

Sycamore Canyon Conservation Foundation was established for the purpose of monitoring, maintaining and repairing certain environmentally-sensitive areas near Tucson, Arizona.

Thomas R. Brown Family Foundation supports the community through grants to qualified religious, charitable, scientific, and educational organizations.

William Edwin Hall Foundation supports the community through grants to programs for children.

Worth & Dot Howard Foundation offers educational scholarships to a wide range of meritorious individuals from designated Arizona schools, community colleges, and other higher learning institutions.

Zuckerman Community Outreach Foundation provides grants to improve the Southern Arizona community with a focus on health and wellness, the creative arts and education.

Geographic Affiliates

Santa Cruz Community Foundation (SCCF) is a permanent charitable resource that was founded in 2001 by area residents to empower their community to invest in itself. SCCF assists Santa Cruz County to prepare for the future by strengthening the community through the awarding of scholarships and grants to nonprofit organizations.

Stone Canyon Community Foundation assists local charitable organizations that help young people in Oro Valley and Tucson get on track and stay there, placing special emphasis on early childhood education, high school graduation, and the development of life skills.

CFSA's programs finished a rewarding year creating progress and increasing their reach within the community.

African American Legacy Fund

Founded by esteemed educator Dr. Anna Jolivet in 2013, the **African American Legacy Fund (AALF)** is a growing, community-led initiative of the Community Foundation for Southern Arizona. Last year, in honor of the continued guidance provided by Dr. Jolivet's vision, the initiative established the Anna Jolivet African American Endowment Fund to ensure her legacy continues.

The African American Legacy Fund continues to support innovative educational programs for youth in the African American community here in Tucson. To date, it has awarded over \$110,000 to 10 organizations focused on such programs.

In 2019, AALF continued its focus on sickle cell anemia, an inherited blood disorder that can reduce life expectancy, caused by a genetic trait found in one in 13 African American births. Partnering with the **Candlelighters Childhood Cancer Foundation of Southern Arizona** and the **Sickle Cell Foundation**, AALF funding provided training for teachers and other school personnel on how to support students dealing with the disease, personally or within their families.

In its first year of AALF support, the **Culture of Peace Alliance** established the Youth Leadership Project in partnership with **Our Family Services** to build knowledge and confidence among African American students at Amphi High School. Last year, with continued support, the program increased its offerings and was able to hire an alumna to assist with outreach and curriculum development.

AALF also continued to support workforce development through a partnership between **Goodwill of Southern Arizona** and **SMART Schools**. This program creates opportunities for youth to work toward obtaining their high school diploma through an online program as they participate in other job readiness services at the Goodwill-Metro center.



African American Legacy Fund Leadership

\$110,000+
granted since 2013 to support innovative educational programs for African American youth

Latino Community Fund

Our programs bring together diverse voices to build a vibrant and equitable community for all Southern Arizonans.

Latinos make up 32 percent of Arizona's population and 18 percent of the U.S. population. Yet a recent study found that Latino nonprofits receive a mere one percent of charitable dollars given annually in the United States.

With a clearly defined purpose of strengthening the Latino community and transforming lives by working for racial equity and social justice, the **Latino Community Fund (LCF)** seeks to inspire action through precise giving guidelines, including giving focused on organizations guided by Latino voices.

Last year, LCF continued developing its grantmaking priorities and engaged two Latino-led and Latino-serving nonprofit programs in a strategic participatory

grantmaking process. LCF specifically chose to utilize a participatory grantmaking process because it provides space for the inclusion of community voice. This model has been used successfully by other forward-thinking philanthropic organizations on a national level, and the LCF leadership team believes that it's the right model for southern Arizona.

"We believe that the philanthropic process should complement the philanthropic purpose," says Claudia Jasso, Chair of the CFSA Board of Trustees and LCF founder. "The Latino community has the inherent knowledge and strength to create real, positive, and lasting change. The inclusion of community voice encourages authentic communication about what the community needs and the cultivation of grassroots leadership in southern Arizona."

The grantees selected are doing critical work and providing daily essentials to our community. The **Casa Alitas Program** serves migrant families and pregnant women who have left their home countries to escape violence and poverty. The program provides care, short-term shelter, and support to reunite them with family members in the United States.

The **Colores Unidos Initiative** also received funding to provide an inclusive safe space for the LGBTQ+ Latinx community. As the only LGBTQ+ group in our region that is for Latinos by Latinos, the initiative aims to reduce new HIV infections by reducing language, socioeconomic, and stigmatization barriers in rural Arizona communities.



Latino Community Fund Leadership and 2019 Grantees

"We believe that the philanthropic process should complement the philanthropic purpose."

Claudia Jasso, Vice Chair of the CFSA Board of Trustees and LCF Founder

LGBTQ+ Alliance Fund

Through our programs and by working with our partners, we believe that together we can have a greater impact for good in Southern Arizona.

In 2019, the **LGBTQ+ Alliance Fund** celebrated 20 years of transformative grantmaking to LGBTQ-serving nonprofits in Southern Arizona.

Since its creation in 1999, the LGBTQ+ Alliance Fund has awarded 182 grants totaling \$873,397 to over 65 nonprofit organizations working to improve the lives of LGBTQ+ people in our community.

The Alliance Fund has four key grantmaking issue areas: youth and elder issues, transgender issues, LGBTQ+ collaborations and community building, and general operating support for LGBTQ+ serving organizations. Southern

Arizona Senior Pride and THEM Youth Chorus, a program of Reveille Men's Choir, are two organizations among many who received funding in 2019 to address critical LGBTQ+ issues at different points in the age spectrum.

Southern Arizona Senior Pride's range of programming includes everything from visits to homebound seniors to intergenerational potluck gatherings that spark conversation and connection with people across generations. THEM Youth Ensemble, a first-time grantee, engages non-binary and trans youth through the medium of music. The program focuses specifically on representation and encourages mentorship and training between trans youth and trans adult performers.

In March 2019, the Funders for LGBTQ Issues hosted its largest ever Funding Forward conference here in Tucson. This national conference was attended by more than 200 of the most influential LGBTQ funders and movement leaders in the country.

Alliance Fund Board Members and CFSA staff served on the national planning committee and presented several plenary and breakout sessions. During the event, the Alliance Fund was honored for 20 years of growth and impact in the LGBTQ+ community.



LGBTQ+ Alliance Fund Leadership at Funding Forward 2019

\$873,397
granted since 1999 to
improve the lives of
LGBTQ+ members of
our community

MAP Dashboard

Since its founding, the **Making Action Possible (MAP) Dashboard** has received international, national, state, and local recognition. In 2018, the MAP received the Impact Award from the international Community Indicators Consortium for its demonstrated ability to drive positive community change in Southern Arizona.

Last year, new content on the MAP Dashboard included information on Tucson's economic outlook, home prices, trade with Mexico, and many other topics. Additionally, several new white papers included research on rainwater, health and social well-being in chronically homeless women, an analysis of violent crime and density of alcohol serving establishments in Arizona, and insights into Tucson's human service sector. The MAP Dashboard also devoted several feature articles to community impact last year with the addition of the

Community Spotlight. The Community Spotlight highlights how various organizations around Southern Arizona are using the MAP Dashboard. These spotlights provide insight on how to get the most out of the MAP Dashboard and inspire others to find new ways to use the website.

MAP Dashboard's community outreach and engagement continued to grow last year. Researchers from the University of Arizona's Economic and Business Research Center gave 15 public presentations to local residents, reaching 1,600 attendees. These public presentations included Eller's Economic Outlook Luncheon and Breakfast with the Economists, the new MAP Talk webinar series, the Community Indicators Consortium Coffee Break webinar series, the MAP annual event, and many other public gatherings



Housing Affordability Gauge

1,600+
community
members reached
through 15
MAP Dashboard
presentations

Pima Alliance for Animal Welfare

The **Pima Alliance for Animal Welfare (PAAW)**, an initiative of CFSA, started in 2012 to ensure that all Pima County companion animals have a loving home and humane care. At that time, almost 13,000 animals a year were being euthanized annually in our municipal shelter and our community needed to act. Today, Pima Animal Care Center has a 90% save rate.

Over the past seven years, PAAW has supported Pima County's animals by building voice and collaboration amongst stakeholders in the animal welfare world. PAAW has hosted 13 community-wide gatherings and provided relevant trainings and presentations by animal experts in Pima County.

In 2014, PAAW members organized the first annual Adopt Love, Adopt Local mega adoption event for all the community's rescue groups; more than 800 rescue animals have been adopted since then. In 2018, PAAW members launched the nationally-recognized program "Helping People, Helping Pets." This program has built partnerships between animal welfare and social service organizations to provide home delivered pet food to seniors.



Happy, new pet owners at Adopt Love, Adopt Local

800+
rescue animals
adopted since 2014
through CFSA's
annual Adopt Love,
Adopt Local events

Financial Highlights

Investment Performance

Endowment Pool as of June 30, 2019

1-year	3.60%
3-year	8.00%
5-year	4.60%

Balance Sheet

As of June 30, 2019

Assets

Cash and Cash Equivalents	\$	15,744,282
Investments		124,906,932
Unconditional Promises to Give, Net		229,791
Contributions Receivable		7,385,028
Property and Equipment, Net		6,009,518
Other Receivables and Other Assets		354,204
Total Assets	\$	154,629,755

Liabilities

Accounts Payable and Accrued Expenses	\$	276,350
Grants and Distributions Payable		7,729,121
Designated Obligations		1,114,670
Due to Other Agencies		7,032,006
Notes Payable		2,310,485
Total Liabilities	\$	18,462,632

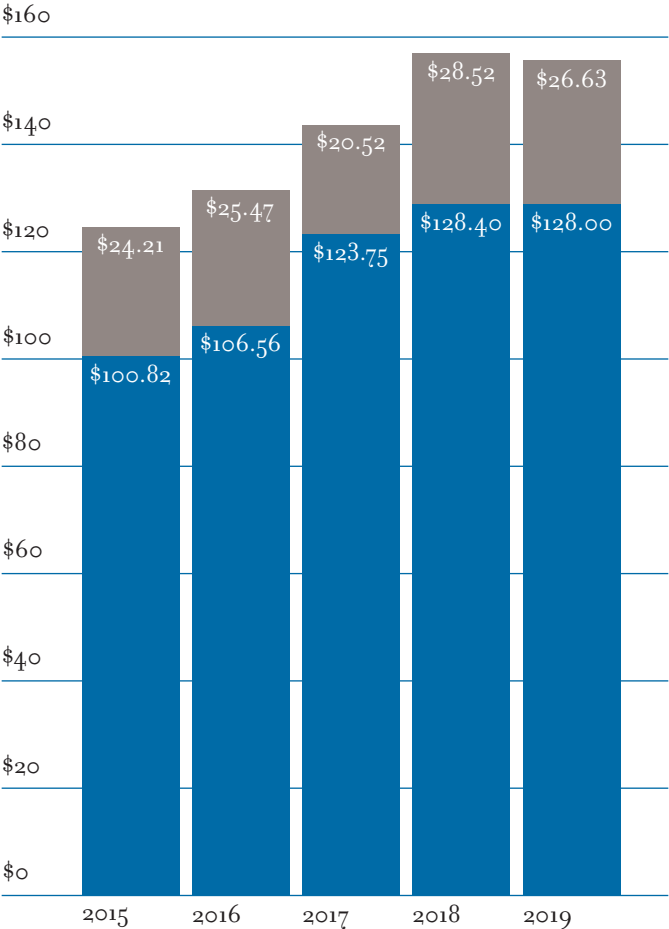
Net Assets

Without Donor Restriction	\$	71,669,280
With Donor Restriction		64,497,843
Total Net Assets	\$	136,167,123

Total Liabilities and Net Assets	\$	154,629,755
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Community Foundation Assets in Millions

■ Community Foundation Fund Assets
■ Supporting Organizations Assets



\$9,191,723
Gifts

\$17,790,646
Grants

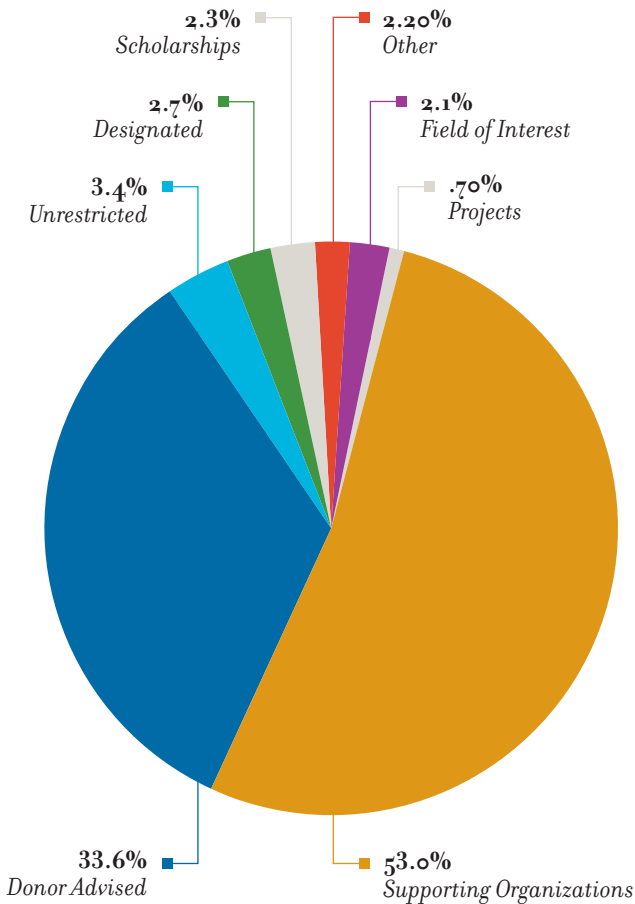
\$373,201
Scholarships
37 corporate scholarships \$175,000
16 general scholarships \$46,500
31 criteria-specific scholarships \$151,700

\$21,700
Awards

Buffalo Exchange Arts Award \$10,000
Igor Gorin Memorial Award \$10,000
Excellent Educator Recognition Award \$600
Hiremath Student Integrity Prize \$600
Diane Lynn Anderson Memorial Award \$500

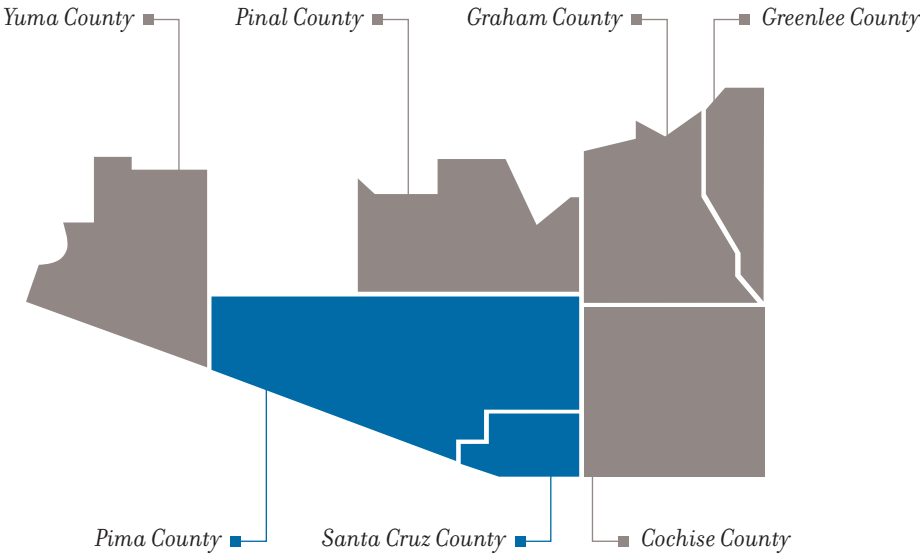
Effecting Change through Grantmaking

Grants Distribution FY19



Thanks to our donors, CFSA is the largest grantmaker in Southern Arizona. With a primary focus on Pima and Santa Cruz counties, we cover a seven-county region that also includes secondary markets like Cochise, Yuma, Graham, Greenlee, and Pinal counties.

Since 1980, CFSA has given over \$180 million to the communities it serves. Today, we have more than \$155 million in assets and over 500 funds. CFSA’s vision to improve the quality of life in Southern Arizona, would not be possible without the generosity of our donors.



At the Community Foundation Campus, nonprofit organizations with widely different missions and models work and learn, side by side.

Building Connections

The Vision Comes to Life

Last year, the dream of creating a nonprofit campus for Southern Arizona became a reality. Thanks to generous support from our donors, the Community Foundation Campus is offering nonprofit organizations multiple opportunities each week to convene, collaborate, and grow.

The Campus opened in January 2019 and within the first six months hosted more than 150 community meetings, educational workshops, and special events, along with countless informal opportunities for nonprofit networking and collaboration. These meetings and events brought together multiple sectors to share expertise and ideas, increasing capacity across the community to tackle emerging and systemic issues.

In May 2019, CFSA launched a series of free “Ask an Expert” workshops at the Campus to provide nonprofits with the specific organizational support they requested through a survey conducted in early spring.

Led by community consultants, “Ask an Expert” workshops tackle topics ranging from board engagement to donor management to emotional intelligence in the workplace. In 2019, these workshops engaged more than 200 nonprofit professionals in 38 hours of free capacity building.

In 2019, these workshops engaged more than 200 nonprofit professionals in 38 hours of free capacity building.

In addition, over 250 community members participated in our nonprofit social events at the Campus last year. These occasions are intentionally “agenda-less” to give nonprofit professionals time to network and build relationships with their peers. The Campus hosts social events quarterly, providing a space where the nonprofit community can connect more deeply and build foundations for future collaborative work.



Community Foundation Campus Grand Opening; December 2018



Community Foundation Campus Main Building Entrance



Culture of Learning Workshop



Kitchen and breakroom at Community Foundation Campus

“We’re thrilled to have our Nonprofit Library at the Community Foundation Campus. It offers a great opportunity to extend our reach into the nonprofit community by providing webinars, social media consultation, information about online resources, and more. This partnership is a perfect fit!”

**Amber Mathewson
Director, Pima County
Public Library**

In March 2019, CFSA hosted a Lunch and Learn workshop at the Campus for nonprofits from across Southern Arizona to learn about Arizona Together for Impact Fund. This new statewide initiative aims to encourage and support formal, enduring collaborations between nonprofit organizations throughout Arizona.

CFSA donor Bonnie Kay hosted a panel discussion, Helping People, Helping Pets, in April 2019 with eight local nonprofit organizations working to care for pets and their human companions at the Campus. Community members learned about research that demonstrates the value of human-animal bonds, and how they can support local efforts helping vulnerable community members with pets.



Helping People, Helping Pets
with Bonnie Kay



Lunch and Learn: March 2018



Pima County Nonprofit
Library at Community
Foundation Campus

CORE Grants offer nonprofits the flexible working capital necessary to maximize their impact and increase their organizational capacity.

Building Capacity

Maximizing Impact

In 2019, CFSA and its donors awarded \$500,000 in CORE Grants to 23 high-impact nonprofits addressing everything from education to economic development, senior services to cultural preservation.

CFSA's CORE Grants provide highly qualified nonprofits with general operating funds to be used where they are needed most. The CORE program is rooted in the philosophy that well-governed, impactful nonprofits understand where funding will have the greatest return for the organization and the communities they serve. To qualify, nonprofits must first meet our C-O-R-E criteria:

They are active in the **community**, both as problem-solvers and collaborators; they show **organizational sustainability** in their fundraising and capacity; they demonstrate **results** in their services and their improvement over time; they offer **effective programs** aligned with the greater good of their clients.

Creative, Responsive, Intentional Growth

Eighty percent of grant funding in the U.S. is awarded based on proposals, with grantmakers investing in specified deliverables. But a different approach—general operating grants—marks a growing trend in philanthropy.

General operating support gives nonprofits the flexibility to direct their spending where it is most needed, enabling them to build the strong and sustainable infrastructure necessary to run effective programs. It also fosters innovation and risk-taking, allowing nonprofits to take advantage of new opportunities as they arise. In addition, it helps bring new transparency and trust to the relationship between grantmaker and grantee.

In 2019, five of the country's wealthiest foundations noted general operating grants among a handful of ways they pledged to provide more effective support. While these grants are often seen as a way to cover basic expenses, three of our recent CORE grant recipients explain that they can also do much more.



Circles of Peace: Anti-Alcohol Drug Youth Coalition Team

The Power to Create

Nonprofits across the country often face a catch twenty-two. They have an idea for a new program they believe will help those they serve. To get a grant for it, they need proof that it works. To prove it works, they need a grant.

"Part of our mission is to offer innovative treatment options," says Blanca Acosta, executive director at Circles of Peace, which provides restorative justice services working with courts and schools in Santa Cruz County. Circles of Peace or Círculos de Paz provides services in the restorative justice paradigm, working with courts and schools in Nogales, AZ, and throughout Santa Cruz County. Rooted in ancient "talking circles" of Native cultures, its model considers not only how crime affects direct victims but also families and communities.



2019 CORE Grantees and Collaborators



Sky Island Alliance

Through group dialogue and meaningful action, peace circles focus not on punishment but on problem-solving, responsibility and healing. Its founders believed in the peace circles model long before studies validated its effectiveness.

Now Circles of Peace is testing another modality: mindfulness training in treatment and crime prevention. Acosta explains that while there's growing support for mindfulness, programs are still difficult to fund. "There's not enough hard data showing that they contribute to behavioral change," she says. General operating grants offer a way over that hurdle.

"When we find promising options that don't yet have enough data to apply for a big grant, these funds help us continue to achieve our mission," Acosta says.

The Power to Respond

Just as general operating funds empower innovation, they also help nonprofits respond to urgent and emerging needs.

In September 2019, wall construction along the US-Mexico border suddenly cranked into high gear. "Construction plans cross the heart of the region, and the administration is waiving dozens of environmental laws to fast-track projects," says Louise Misztal, Conservation Director at Sky Island Alliance, which works to protect and restore 50+ forested mountaintops that together form a biodiverse ecosystem like nowhere else on Earth.

"Sky islands" are mountaintop environments that drastically differ from the lowlands surrounding them. They exist around the world, but none like our own Madrean Archipelago: 57 peaks crowned with woodlands that are home to more than 7,000 species, including more than half of all bird species in North America.

Sky Island Alliance protects and restores these ecosystems and ensures that wide-ranging species have safe pathways between them.

With CORE funding, Sky Island Alliance was able to fast-track its response to an urgent need that could have otherwise taken years to fund. "We quickly redirected a lot of our citizen science to sound the alarm about this very special place that stands to be destroyed," Misztal shared.

In 2019, CFSA and its donors awarded \$500,000 in CORE Grants to 23 high-impact nonprofits addressing everything from education to economic development, senior services to cultural preservation.



Tucson Girls Chorus



Tu Nidito



Higher Ground

The Power to Grow

While general operating funds help nonprofits to be agile, they also help them grow with steadfast purpose. Like other nonprofits, Sky Island Alliance, at times, has had to match its work to available grants. CORE Grants make it easier to stick to long-range planning and “get out of that cycle of following the money,” Misztal says.

That ability to align growth with vision is a benefit well understood by Dr. Marcela Molina, executive director of Tucson Girls Chorus, which reaches more than 4,000 youth annually through its “home” choirs and extensive outreach. Tucson Girls Chorus is a multilayer organization that, through music and mentorship, offers opportunities for young women to share their voices and grow into confident leaders.

Tucson Girls Chorus is committed to access for underserved youth, and nearly 40 percent of program participants receive financial aid. Their work also includes choirs at Title 1 schools, a co-ed/all-abilities choir, and free clinics to support Tucson’s music educators in public, private, and charter schools. A CORE Grant recently helped the nonprofit open a second location on Tucson’s Northwest side following due diligence to confirm the site would draw ample participation.

“We feel strongly about not starting programs that are not sustainable,” Molina says. “We are extremely cautious about not growing too fast, but with the CORE Grant we had the flexibility to use funds where they were needed the most, and that was one of them.”

CORE funding also allowed Tucson Girls Chorus to forge new paths for other areas of their mission, such as the future of music education. To that end, it recently partnered with the state chapter of the American Choral Directors Association and the University of Arizona to create internships for undergraduate and graduate students.

“The key is that we were able to jump in and do it,” Molina says, noting how general operating grants help nonprofits act on opportunity. “We were able to create one more way to invest in the future leaders of our community and support young people, regardless of where they live or what their situation is at home.”



Eileen Graydon Ketchum

“Frankly you have to be more creative in a nonprofit—that’s one of the takeaways I gained. It was a fascinating experience, and one I’d do again.”

Eileen Graydon Ketchum



CORE grantee with Larry Adamson (right)

“We should all carry out our civic duties. If you’re in a position to help your community, then you have an obligation to help in whatever way you can.”

Larry R. Adamson, representing the Connie Hillman Family Foundation

CORE Collaborators

Last year, CFSA debuted the CORE Collaborator program. The program allows donors to truly partner with CFSA in the grantmaking process. Collaborators share their thoughts on CORE Grant applications, attend in-person nonprofit presentations, and then select where to allocate their gifts.

CORE Collaborator, Eileen Graydon Ketchum, began giving to CFSA to honor the memory of her husband, retired Navy officer Timothy Ketchum, who died in 2015. She chose to review all 70+ proposals and attend every nonprofit pitch! For Ketchum, who herself spent a career pitching to fund investigations in federal law enforcement and projects in a variety of governmental agencies, the experience cast philanthropy in a new light: “When you’re donating money, if you say, ‘This only goes for this program,’ you may actually be limiting the ability for a nonprofit to function at its best.”

For Larry Adamson, serving as a CORE Collaborator offered the chance to learn about additional Southern Arizona nonprofits. “CFSA does a lot of due diligence, which provides the Connie Hillman Family Foundation an important service, and this confirmed that the Community Foundation is doing an excellent job at vetting proposals,” he says. “Reading the grant applications and listening to the oral presentations was a good way to become aware of organizations that are worthy of support.”



JobPath, Inc.

Since 1993, the Igor Gorin Memorial Award has been given annually to an exceptional emerging opera singer in the United States and has ensured that Gorin's legacy lives on.

Building Legacy

Melody from East to West

The largest scholarship for emerging opera singers in the United States resides here in Tucson, where more than \$306,000 has been given to 44 emerging opera singers since 1993. The award honors the legacy of Igor Gorin, an international opera star who fled oppression in his home country to find success in the United States and Tucson.

\$306,000+ given to 44 emerging opera singers since 1993.

Born in 1904 in Grodek, a small village in southern Ukraine, Gorin discovered a love of music at an early age singing in the children's choir at his local synagogue. The son of a Rabbi, his talent would take him to synagogues throughout Europe and his passion for the faith would lead him to become a Cantor at his local synagogue.

His love of music led him to the Vienna Conservatory of Music. It was here that he was first exposed to philanthropy through a scholarship awarded to him by a member of the Rothschild banking family as a result of his hard work and demonstrated talent. Against all odds, and through the support of people who believed in his gifts, he graduated from the conservatory in 1930. Three years later, Gorin was invited to sing during the High Holy Days in the United States by a Rabbi in Rochester, New York that had heard of his talent.

Gorin flourished in the United States and was quickly noticed by the radio talent of the day including Rudy Vallee and Eddie Cantor. He quickly went from singing on a ten-week contract at Radio City Music Hall to performing on several national radio programs including the Bell Telephone Hour, RCA Victor Hour, the MGM sponsored Good News, Firestone Hour, and Hollywood Hotel. Gorin also began touring Opera Houses in the country, performing throughout the United States as well as most provinces in Canada to audiences of thousands.



Igor Gorin sings of spring in "Broadway Melody of 1938"

Gorin wrote and published dozens of love-themed songs and often performed them at concerts as well as through broadcast. Although he became well known for his stage presence and dramatic artistry on the operatic stage, he never allowed himself to become distanced from philanthropy. He often lent his vocals to charitable causes to assist organizations with fundraising and to various war relief efforts.

Gorin made several personal performances for American troops and through the Armed Forces Radio during World War II. He won many awards for his efforts, but the recognition was not as important as knowing he was doing all he could do. His family had been caught in Europe by the Nazis and were in a concentration camp.

Gorin's second career, that of a teacher, began in 1966 after decades of successful performances and tours throughout the United States, Europe, South America, Australia, and New Zealand.



Igor Gorin and his beloved wife, Mary



Gorin as Figaro in
"Barber of Seville"



Gorin with cast of "Broadway Melody"

"Starting an opera career is very difficult, and one can risk life and limb to find success. I'm extremely lucky to have gotten real help from the Igor Gorin Memorial Award. This award helps to bolster future artists and keep the tradition alive. There's an ever-increasing need to educate and inspire people to pursue their creative side, and I've been able to dive into the deep end."

**Christian Pursell
2019 IGMA Recipient**



University of Arizona President Dr. Richard Harvill took a chance on Gorin, who had no formal training as a teacher, and offered him a position as Professor of Music at the University of Arizona.

Gorin found joy in his ability to nurture young students and develop their talents through skillful instruction and inspiration. He gained the love, admiration and respect of his pupils and colleagues, many of whom were able to enjoy his annual recitals up until his final vocal performance on the University's campus in 1978. Sadly, Gorin's health began to deteriorate in the early 1980s and he succumbed to cancer in 1982.

Gorin was survived by Mary, his beloved wife who played a pivotal role in his career as business manager and public relations officer. To honor his dedication to the next generation of opera singers, Mary Gorin established the Igor Gorin Memorial Fund, which has awarded \$306,000 to 44 emerging opera singers since 1993.



Gorin serenades Sophie Tucker in "Broadway Melody"

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Splendido Residents Association Scholarship Fund	Troller Fund	Viola Steinfeld O'Neil Fund	YWCA of Southern Arizona Endowed Fund	Northern Trust Bank of Arizona Admin Endowment Fund	
St. Andrew's Children's Match Fund	Tucson Audubon Society	Virginia Sugg Furrow Foundation	Zonta Match Fund	Phelps Dodge Foundation Admin. Endowment Fund	
St. Andrews Episcopal/Hixson Memorial Scholarship Fund	Esperanza Easement Fund	Visiting Nurses Association Fund			
The Stocker Foundation Fund	Tucson Change Fund	Volunteer Center of Tucson Youth Leadership Endowment Fund			
Stone Canyon Community Foundation Event Fund	Tucson Charter Review Committee Fund	The Wahlfeld Family Fund			
Stone Canyon Community Foundation Fund	Tucson Chinese Cultural Center Endowment Fund	Walt Whitman Endowment Fund			
	Tucson Festival of Books Fund				
	Tucson Masterworks Chorale Endowment Fund				
	Tucson Museum of Art Fund				
	Tucson Music Teachers Association Scholarship Fund				
	Tucson Presidio Trust for Historic Preservation				

Competitive Grant Recipients

African American Legacy Fund

Candlelighters Childhood Cancer Foundation of Southern Arizona
Culture of Peace Alliance
Goodwill Industries of Southern Arizona
Arts Foundation for Tucson and Southern Arizona
Arizona Early Music Society
Arizona Repertory Singers
Arizona Theatre Company
Artifact Dance Project, Inc.
Arts for All, Inc.
Ballet Arts Foundation
Borderlands Theater-Teatro Fronterizo, Inc.
Capoeira Institute, Inc.
Casa Libre en la Solana
Foundation For Creative Broadcasting, Inc.-KXCI Community Radio
Funhouse Movement Theater
George Phar Legler Society, Inc.
Kore Press, Inc.
Lead Guitar
Literacy Connects
Live Theatre Workshop

Loft Cinema, Inc.
Mini-Time Machine, Inc.
Museum of Contemporary Art Tucson
North American Folk Music and Dance Alliance, Inc.
POG, Inc.
Safos Dance Theatre
Society for Bevel Intentions, Inc.
Sonoran Art Foundation, Inc.
Sons of Orpheus-The Male Chorus of Tucson
Southwest Folklife Alliance, Inc.
StoryArts Group, Inc.
The Drawing Studio, Inc.
The Symphony Women's Association
Tohono Chul Park, Inc.
True Concord Voices and Orchestra
Tucson Children's Museum, Inc.
Tucson Flute Club
Tucson Fringe Festival
Tucson Metropolitan Community Chorus
Warehouse Arts Management Organization, Inc.
Winding Road Theater Ensemble

Catchafire

Act One
Adult Literacy Plus of Southwest Arizona
Amerind Foundation, Inc.
Amphitheater Public Schools Foundation, Inc.
Angel Charity for Children, Inc.
Appleton-Whittell Research Ranch of the National Audubon Society
Arizona Center for Autism
Arizona's Children Association
Assistance League of Tucson, Inc.
Autism Society of Southern Arizona
Bag It
Beacon Group SW, Inc.
Ben's Bells, Inc.
Big Brothers Big Sisters Southern AZ
Books for Classrooms
Border Arts Corridor
Border Community Alliance
Boys & Girls Clubs of Tucson
Boys to Men Tucson
Campesinos Sin Fronteras
Candlelighters Childhood

Cancer Foundation of Southern Arizona
Casa de la Luz Foundation
Catholic Community Services-Pio Decimo Center
CF Campus
Children's Museum Tucson | Oro Valley
Christian House Fellowship
CITY Center for Collaborative Learning – CommunityShare
Cody's Friends, Inc.
Community Foundation for Southern Arizona
Community Gardens of Tucson
Compass Affordable Housing, Inc.
Construyendo Circulos de Paz/Constructing Circles of Peace
Coyote TaskForce
Culture of Peace Alliance
Devereux Advanced Behavioral Health Arizona
Diaper Bank of Southern Arizona
Echoing Hope Ranch
Emerge! Center Against Domestic Abuse
Friends of Pima Animal Care Center

Friends of the Kirk-Bear Canyon Library
Friends of Tucson's Birthplace
Green Valley Assistance Services, Inc.
Green Valley/Sahuarita Volunteer Clearinghouse
Handi-Dogs
Haven Totes, Inc.
Homicide Survivors Inc.
Imago Dei Middle School
Integrative Touch for Kids
Interfaith Community Services
JCWALK Ministries
JobPath, Inc.
Junior Achievement of Arizona
LGBTQ+ Alliance Fund
Literacy Connects
Live Theatre Workshop
Living Streets Alliance
Local First Arizona Foundation
MHC Healthcare
Mobile Meals of Southern Arizona
Museum of Contemporary Art Tucson
National Alliance on Mental Illness Southern Arizona

Native American Advancement Foundation
Our Family Services
Owl & Panther
Parent Aid - Child Abuse Prevention Center, Inc.
Parkinson & Movement Disorder Alliance
Parkinson's Support Group of Green Valley
Patronato San Xavier
Pinal County Historical Society
Reid Park Zoological Society, Inc.
SARSEF: Southern Arizona Research, Science & Engineering Foundation
Sister Jose Women's Center
Social Venture Partners Tucson
Sonoran Glass School
Sonoran Institute
Southern Arizona AIDS Foundation - Southern Arizona Senior Pride
Southern Arizona Children's Advocacy Center
Southern Arizona Gender Alliance
Southern Arizona Performing Arts Company

Southside Worker Center
St. Luke's in the Desert, Inc.
Steady Strides Riding Center
Step Up to Justice
Sunnyside Unified School District Foundation, Inc.
The Drawing Studio, Inc.
The Dunbar Coalition, Inc.
The Rogue Theatre
The Scoundrel and Scamp Theatre
Therapeutic Ranch for Animals and Kids
Therapeutic Riding of Tucson, Inc.
Tucson 2030 District
Tucson Educational Empowerment for Minorities
Tucson Girls Chorus
Tucson Interfaith HIV AIDS Network, Inc.
Tucson Museum of Art and Historic Block
Winding Road Theatre Ensemble
Women's Foundation of Southern Arizona
YMCA of Southern Arizona
Youth On Their Own
YWCA of Southern Arizona

CORE Grants

Adult Literacy Plus of Southwest Arizona
Amerind Foundation, Inc.
Boys & Girls Club of Santa Cruz County, Inc.
Campesinos Sin Fronteras
Cochise Family Advocacy Center, Inc.
Community Home Repair Projects of Arizona
Construyendo Circulos de Paz/ Constructing Circles of Peace
Diaper Bank of Southern Arizona
Higher Ground
Imago Dei Middle School
Integrative Touch for Kids
International Sonoran Desert Alliance
Jewish History Museum
JobPath, Inc.
Make Way for Books
Native American Advancement Foundation, Inc.
Sahuarita Food Bank
Sierra Vista Volunteer Interfaith Caregiver Program
Sky Island Alliance
Sr. Jose Women's Center

Tu Nidito Children and Family Services
Tucson Girls Chorus Association, Inc.
UA Foundation - The Center for Recruitment of Mathematics Teachers
Endowment for the Arts of Tucson Fund
Ajo Council for the Fine Arts
Benson Clean & Beautiful
Central School Project, Inc.
Patagonia Creative Arts Association
LGBTQ+ Alliance Fund
Arizona Border Rights Foundation
Bicycle Inter-Community Art and Salvage
Chicanos Por La Causa, Inc.
Devereux Advanced Behavioral Health AZ
El Rio Health Center Foundation, Inc.
Museum of Contemporary Art Tucson
Our Family Services, Inc.
Pima Council on Aging, Inc.
Reveille Gay Men's Chorus
Southern Arizona AIDS Foundation

Southern Arizona AIDS Foundation - Camp Born This Way
Southern Arizona AIDS Foundation - Southern Arizona Senior Pride
Southern Arizona Gender Alliance, Inc.
UA Foundation - UA Museum of Art
UA Foundation-Speech Language and Hearing Clinic
Phil and Carol Lyons Family Fund
Backyard Healthcare Project
Candlelighters Childhood Cancer Foundation of Southern Arizona
Disbursing Real Educational Academic Minority Scholarships
Flagstaff Shelter Services, Inc.
Housing Solutions of Northern Arizona, Inc.
Imago Dei Middle School
Interfaith Community Services
Iskashitaa Refugee Network
JobPath, Inc.
Junior Achievement of Arizona, Inc.
Literacy Connects

Mobile Meals of Southern Arizona
SARSEF: Southern Arizona Research, Science and Engineering Foundation
Scholarships A-Z
Southern Arizona Association for the Visually Impaired
St. Luke's in the Desert, Inc.
The Drawing Studio, Inc.
Vietnam Veterans of California, Inc.
The Lyons Children's Refugee Assistance Fund
Catholic Community Services of Southern Arizona, Inc.
Lutheran Social Services of the Southwest
Santa Cruz Community Foundation
Border Youth Tennis Exchange, Inc.
Boys & Girls Club of Santa Cruz County, Inc.
Construyendo Circulos de Paz/ Constructing Circles of Peace
East Santa Cruz County Community Food Bank, Inc.
Family Health Care Amigos
Green Valley Assistance Services, Inc.
Literacy Connects

Lutheran Social Services of the Southwest
Mariposa Community Health Center
Patagonia Creative Arts Association
Santa Cruz Council on Aging, Inc.
Santa Cruz Training Program, Inc.
Santa Cruz Valley Art Association, Inc.
SCCFRA Foundation, Inc.
Senior Citizens of Patagonia, Inc.
Tucson Audubon Society
Shaaron Kent Endowment Fund-End of Life
Casa de la Luz Foundation
Interfaith Community Services
Our Family Services, Inc.
Southwest Folklife Alliance, Inc.
TONCA Foundation
Tu Nidito Children and Family Services
United Way of Tucson and Southern Arizona, Inc.

Competitive Grant Recipients

Continued

Shaaron Kent Endowment-San Miguel de Allende, Mexico

Apoyo a los Sanmiguelenses
Ancianos
Biblioteca Pública de San
Miguel de Allende
Casa Hogar Corazón Valiente
San Miguel
Casa Hogar Santa Julia Don
Bosco
Feed the Hungry
Fundación de Apoyo Infantil
Guanajuato
Fundación para la
Conservación del Juguete
Popular Mexicano
Jóvenes Adelante
Mitigare Cuidados Paliativos
Ojala Niños
Patronato Pro Niños
San Miguel- CASA, Inc.
US-Mexico Border
Philanthropy Partnership
Higher Ground
Interfaith Community Services
JobPath, Inc.

Stone Canyon Community Foundation

4Freedom, Inc.
Arizona Friends of Foster
Children Foundation
Arizona Science Teachers
Association
Big Brothers Big Sisters of
Tucson, Inc.
Earn to Learn
Easter Seals Blake Foundation
Educational Enrichment
Foundation
El Grupo Youth Cycling
Gabriel's Angels
Girl Scouts of Southern
Arizona
Goodwill Industries of
Southern Arizona
Higher Ground
Imago Dei Middle School
Junior Achievement of
Arizona, Inc.
Literacy Connects
Make Way for Books
Our Family Services, Inc.
Painted Sky Elementary
School PTO
Parent Aid - Child Abuse
Prevention Center, Inc.
San Miguel High School

SARSEF: Southern Arizona
Research, Science and
Engineering Foundation
Southern Arizona Association
for the Visually Impaired
UA Foundation - UA College
of Science
United Way of Tucson and
Southern Arizona, Inc.
YMCA of Southern Arizona
Youth On Their Own

William E. Hall Foundation—Proposals by invitation only

Arizona Opera Company
Arizona's Children
Association
Arizona-Sonora Desert
Museum, Inc.
Easter Seals Blake Foundation
Reid Park Zoological Society,
Inc.
Sunnyside Unified School
District Foundation, Inc.
Therapeutic Riding of Tucson,
Inc.
Tucson Presidio Trust for
Historic Preservation

Donor Advised Grant Recipients

4Freedom, Inc.
AAUW-WA Special Projects
Fund
ACLU Foundation of Arizona
Adult Loss of Hearing
Association, Inc.
Alley Cat Allies, Inc.
The ALS Association
Alzheimer's Disease and
Related Disorders Association
The American
Anti-Vivisection Society
American Association of
University Women, Inc.
American Civil Liberties
Union of Washington
Foundation
American Diabetes
Association, Inc.
American Foundation for
the Blind
American Legion
American Printing House for
the Blind, Inc.
American Red Cross -
Kentucky Region - Louisville
Chapter
American Red Cross,
Southern Arizona Chapter
Americans United for
Separation of Church and State
Amerind Foundation, Inc.

Amigos de Educacion de
Alamos
Amnesty International USA,
Inc.
Angel Charity for Children
Animal League of Green Valley
Animal Loving Friends, Inc.
Apache Junction Reach Out Inc.
Apollo Foundation, Inc.
Arizona Burn Foundation
Arizona Community
Foundation
Arizona Daily Star
Sportsmen's Fund, Inc.
Arizona Early Music Society
Arizona Friends of Foster
Children Foundation
Arizona Opera Company
Arizona Satsang Society, Inc.
Arizona Science Center
Arizona Science Teachers
Association
Arizona State University
Foundation
Arizona Theatre Company
Arizona Town Hall
Arizona's Children
Association
Arizona-Sonora Desert
Museum, Inc.

ARSOBO Arizona Sonora
Border Projects for Inclusion
Arts Integration Solutions
Asavet Veterinary Charities
Assistance League of Tucson,
Inc.
AWASA
Backyard Healthcare Project
Ballet Arts Foundation
Batman4Paws, Inc.
Be Kind People Project
Foundation
Beacon Group SW, Inc.
Beads of Courage Inc
Best Friends Animal Society
Bethany Christian Services
Beyond Foundation
Big Brothers Big Sisters of
Tucson, Inc.
Boy Scouts of America Council
—Catalina
Boys and Girls Clubs of Tucson
Butler University
California Community
Foundation
California Fire Foundation
Campesinos Sin Fronteras
Campus Crusade for Christ Inc.

Candlelighters Childhood Cancer Foundation of Southern Arizona	Community Food Bank, Inc.	Earn to Learn	Friends of Saguaro National Park, Inc.	The Heritage Foundation
Capital Research Center	Community Home Repair Projects of Arizona	Easter Seals Blake Foundation	Friends of Tucson's Birthplace	Hermitage No-Kill Cat Shelter
CARE	Community Investment Corporation	Eastside Audubon Society	Gabriel's Angels	Higher Ground
Casa de los Niños, Inc.	Compassion & Choices	Educational Enrichment Foundation	Gallaudet University	Hillel The Foundation for Jewish Campus Life
CASA Support Council for Pima County, Inc.	Congregation Agudas Achim	El Grupo Youth Cycling	George Mason University Foundation, Inc.	History Center in Tompkins County
Cascade Public Media	Congregation Beth Israel	El Rio Health Center Foundation, Inc.	Girl Scouts of Southern Arizona	Honor Flight Tucson
Catalina Foothills School District Foundation	The Cousteau Society, Inc.	Emergence! Center Against Domestic Abuse	Give2Asia	Hope Animal Shelter, Inc.
Catholic Community Services of Southern Arizona, Inc.	Crossroad Nogales Mission	Emory University	Go Near Ministry	Hope for Paws
Center for Individual Rights	Culture of Peace Alliance, Inc.	Equine Voices Rescue & Sanctuary	Goodwill Industries of Southern Arizona	Housing Solutions of Northern Arizona, Inc.
Center for Reproductive Rights	Dare to Care, Inc.	Erik Hite Foundation, Inc.	Gospel Rescue Mission, Inc.	Humane Society for Seattle-King County
Center Ministries	DAV Charitable Service Trust, Inc.	First Descents	Grand Canyon Guitar Society, Ltd.	Humane Society of Southern Arizona
Central Synagogue	Davis Monthan Officers Spouses Scholarship and Charitable Club	Fisher House Foundation, Inc.	Grand Canyon Trust	Imago Dei Middle School
Congregation Ahavath Chesed Shaar Hashomayim	Deep Dirt Institute	Flagstaff Shelter Services, Inc.	Green Valley Assistance Services, Inc.	Institute for Humane Studies
Central Wyoming College Foundation	Defenders of Wildlife	Flowing Wells Educational Foundation	Green Valley Community Chorus	Interfaith Community Services
Children's Action Alliance - Phoenix Office	Diaper Bank of Southern Arizona	Foundation For Creative Broadcasting, Inc.	The Gregory School	International Community Foundation
Children's Medical Center Foundation	Disabled American Veterans	Fox Tucson Theatre Foundation	Gutmacher Institute	International School for Peace
Cochise County Library District	Disbursing Real Educational Academic Minority Scholarships	Freestore-Foodbank, Inc.	Habitat for Humanity Tucson, Inc.	Iskashitaa Refugee Network
Cody's Friends, Inc.	Doctors Without Borders USA, Inc.	Friends in Deed	Handi-Dogs, Inc.	Izi Azi Foundation
The Commons: Center for Food Security and Sustainability	The Drawing Studio, Inc.	Friends In Deed Foundation, Inc.	Hansen Foundation for Education	Jewish Federation of Southern Arizona
	Drepung Loseling Monastery, Inc.	Friends of Pima Animal Care Center	The Haven, Inc.	Jewish History Museum
	Dunbar Coalition, Inc.	Friends of Sabino Canyon, Inc.	Hearts That Purr Feline Guardians	Jimmy Jet Foundation
				JobPath, Inc



Campeños sin Fronteras



Native American Advancement Foundation

Donor Advised Grant Recipients

Continued

Judicial Watch, Inc.	Make A Wish Foundation of Arizona, Inc.	National Right to Work Legal Defense & Education Foundation, Inc.	Parkinson's Foundation, Inc.	Red Cloud Indian School	Sky Island Alliance
Juneteenth Festival Committee, Inc.	Make Way for Books	National Taxpayers Union Foundation	Patagonia Regional Times Pathway Discipleship	Reid Park Zoological Society, Inc.	Society of St. Sulpice
Junior Achievement of Arizona, Inc.	Massachusetts Institute of Technology	Native Seeds/SEARCH	Patriot Paws Service Dogs	RLV Oracleart, Inc.	Sonoran Art Foundation, Inc.
The Junior State of America Foundation	Mayo Clinic	Natural Resources Defense Council, Inc.	Patronato San Xavier	Rogue Theatre	Sonoran Institute
Kino Border Initiative	Mayo Clinic Arizona	Nature and Culture International	Paula and Cabot Sedgwick Family Foundation	Ronald McDonald House Charities of Southern Arizona	Southern Arizona AIDS Foundation
La Frontera Center, Inc.	Media Research Center, Inc.	Nature Conservancy of Arizona	Paws Patrol, Inc.	Roscommon County Community	Southern Arizona Association for the Visually Impaired
Law College Association of the University of Arizona	Medical Students for Choice	Navy-Marine Corps Relief Society	PAWSitively Cats	S.O.S Cat Rescue	Southern Arizona Children's Advocacy Center, Inc.
Leadership Institute	Metropolitan Opera Association, Inc.	Nebraska Czechs of Wilber	People for the American Way Foundation	Sabino Road Baptist Church	Southern Arizona Gender Alliance, Inc.
Legal Aid Justice Center	Military Order of the Purple Heart of the USA Chapter 442	No Kill Pima County	People for the Ethical Treatment of Animals	Salpointe Catholic High School	Southern Poverty Law Center, Inc.
Legal Momentum	Mini-Time Machine, Inc.	Old Merchant's House of New York, Inc.	Phillips Exeter Academy	Salvation Army - Green Valley Service Center	Southwest Center for Law and Policy
Legal Voice	Mobile Meals of Southern Arizona	Old Pueblo Community Services	Physicians for Social Responsibility, Inc.	The Salvation Army - Tucson	Southwest Folklife Alliance, Inc.
Lifeline Oro Valley Animal Rescue	Mothers Against Drunk Driving-Southern Arizona	Onaway Camp Trust	Picor Charitable Foundation	San Juan Community Home Trust	Southwest German Shepherd Rescue
Literacy Connects	Museum of Contemporary Art Tucson	Orthopedic Research and Education Foundation	Pima Animal Care Center	San Miguel High School	Southwest Heritage Foundation
Literary and Prologue Society of The Southwest	NARAL Pro-choice America Foundation	Osher Lifelong Learning Institute at the University of Arizona	Pima Council on Aging, Inc.	Santa Cruz Humane Society, Inc.	Special Olympics Arizona, Inc.
Loft Cinema, Inc.	National Breast Cancer Coalition Fund	Our Family Services, Inc.	Planned Parenthood Federation of America, Inc.	Santa Rita Abbey, Inc.	Springfield Humane Society
Lookout Mountain Parent Teacher Organization	National Center for Public Policy Research, Inc.	Painted Sky Elementary School PTO	Planned Parenthood of Arizona, Inc.	SARSEF: Southern Arizona Research, Science and Engineering Foundation	Sr. Jose Women's Center
Lucky Paws	National Center for Transgender Equality	Pantano Christian Church	Planned Parenthood of the Great Northwest and Hawaiian Islands	ScholarshipsA-Z	St. Elizabeth's Health Care Center
Lulu Walker Elementary School	National Center for Youth Law	Parent Aid - Child Abuse Prevention Center, Inc.	Prescott College	Scoundrel & Scamp	St. Luke's in the Desert, Inc.
Lutheran Social Services of the Southwest	National Legal and Policy Center		The Primavera Foundation, Inc.	Sheriff's Auxiliary Volunteers of the Green Valley District, Inc.	St. Mary's Food Bank Alliance
			Project Syncere	Sierra Club Foundation	State Policy Network
			PTA Florida Congress		

STEP: Student Expedition Program, Inc.	Tucson Jewish Community Center, Inc.	UA Foundation - Humanities Seminars Program	University of Notre Dame - Ara Parseghian Medical Research Fund	YMCA of Southern Arizona
Sunnyside School District - Parents as Teachers	Tucson Medical Center Foundation	UA Foundation - Native American Student Affairs	University of Rochester - Wilmot Cancer Institute	Youth Eastside Services
Tax Foundation	Tucson Museum of Art	UA Foundation - Sarver Heart Center	Vietnam Veterans of America, Inc.	Youth On Their Own
Team Hoyt Arizona	Tucson Pops Orchestra	UA Foundation - School of Music	Vietnam Veterans of California, Inc.	YWCA of Greater Cincinnati, Inc.
Temple Emanu-El	Tucson Presidio Trust for Historic Preservation	UA Foundation - Steele Children's Research Center	Washington Women in Need	YWCA of Southern Arizona
Therapeutic Ranch for Animals and Kids (TRAK)	Tucson Symphony Society	UA Foundation - UA College of Education	Watershed Management Group, Inc.	
Tohono Chul Park, Inc.	Tucson Values Teachers	UA Foundation - UA College of Science	Wilber-Clatonia Public School Foundation, Inc.	
Trans Lifeline	Tucson Wildlife Center, Inc.	UA Foundation - UA Poetry Center	The Willa Cather Foundation	
Triskeles Foundation	Tucson-Pima Library Foundation	UA Foundation - UA Presents	Women's Foundation of Southern Arizona	
True Concord Voices and Orchestra	Twist of Fate Farm & Sanctuary	UA Foundation - Women's Studies Advisory Council	World Wildlife Fund	
Trustees of Phillips Academy	UA Foundation - Arizona Cancer Center	Union of Reform Judaism	The Worth and Dot Howard Foundation	
Tu Nidito Children and Family Services	UA Foundation - Arizona Men's and Women's Golf	United Service Organizations, Inc.	Wounded Warrior Project, Inc.	
Tucson Amateur Astronomy Association Incorporated	UA Foundation - Arizona Public Media	United States Fund for UNICEF	WXXI Public Broadcasting Council	
Tucson Arizona Boys Chorus	UA Foundation - College of Agriculture and Life Sciences	United Way of Tucson and Southern Arizona, Inc.	Yale University	
Tucson Audubon Society	UA Foundation - College of Fine Arts	University at Buffalo Foundation	Yale University - School of Medicine	
Tucson Botanical Gardens	UA Foundation - College of Social and Behavioral Sciences	University of Arizona Foundation		
Tucson Children's Museum, Inc.	UA Foundation - Eller College of Management	University of Minnesota Foundation		
Tucson Desert Song Festival	UA Foundation - Honors College			
Tucson Festival of Books				
Tucson Girls Chorus Association, Inc.				
Tucson Guitar Society				



Higher Ground



Integrative Touch for Kids

Leadership, Volunteers and Staff

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